

CITY OF NEWARK PLANNING COMMISSION

Various Locations, Newark, California 94560-3796 ☐ 510/578-4330 ☐ FAX 510/578-4265

AGENDA

Tuesday, June 9, 2020

Various Teleconference Locations 7:30 p.m.

THIS IS A MEETING BY TELECONFERENCE ONLY. THE CITY COUNCIL CHAMBERS WILL NOT BE OPEN. REFER TO THE END OF THE AGENDA TO REVIEW OPTIONS FOR PARTICIPATING IN THE MEETING REMOTELY OR TO SUBMIT PUBLIC COMMENTS VIA EMAIL.

- A. ROLL CALL
- B. MINUTES
 - B.1 Approval of Minutes of the regular Planning Commission meeting of Tuesday, February 11, 2020. (MOTION)
- C. WRITTEN COMMUNICATIONS
- D. ORAL COMMUNICATIONS (Anyone wishing to address the Commission on any planning item not on the Agenda may take the podium and state his/her name and address clearly for the recorder.)
- E. PUBLIC HEARINGS
- F. STAFF REPORTS
 - F.1 Presentation of the 2020-2022 Capital Improvement Plan and finding in conformance with the General Plan from Assistant City Engineering Imai.

 (MOTION)
 - F.2 Overview and Update of Community Development Projects Under Review and/or Construction (Presentation only) from Community Development Director Turner. (INFORMATIONAL)
- G. COMMISSION MATTERS
 - **G.1** Report on City Council actions.
- H. ADJOURNMENT

IMPORTANT NOTICE REGARDING JUNE 9, 2020 PLANNING COMMISSION MEETING

Due to the COVID-19 pandemic, the City of Newark is making several changes related to City Council meetings to protect the public's health and prevent the disease from spreading locally. As a result of the COVID-19 public health emergency, including the Alameda County Health Officer and Governor's directives for everyone to shelter in place, **the City Council Chambers will be closed to the public**. Members of the public should attempt to observe and address the Planning Commission using the below technological processes.

This meeting is being conducted utilizing teleconferencing and electronic means consistent with State of California Executive Order N-29-20 dated March 17, 2020, regarding the COVID-19 pandemic. In accordance with Executive Order N-29-20, the public may only view the meeting on television and/or online.

Chairperson Aguilar, Vice Chairperson Bridges, and Commissioners Becker, Fitts, Otterstetter will be attending this meeting via teleconference. Teleconference locations are not open to the public. All votes conducted during the teleconferencing session will be conducted by roll call vote.

How to view the meeting remotely:

Live television broadcast - Comcast Channel 26
Livestream online at- https://www.newark.org/departments/city-manager-s-office/agendas-minutes/live-streaming-meetings

How to participate in the meeting remotely:

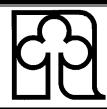
Provide live remote public comments, when called upon by the Administrative Support Specialist: From a PC, Mac, iPad, iPhone or Android device: https://us02web.zoom.us/j/89661309181 Webinar ID 896 6130 9181 (to supplement a device without audio, or to just call in, please also join by phone: US: +1 669 900 6833, same Webinar ID 896 6130 9181.)

Submission of Public Comments:

Public comments received by 4:00 p.m. on the Planning Commission meeting date will be provided to the Planning Commission and considered before Planning Commission action. Comments may be submitted by email to planning@newark.org. Comments may also be submitted via e-mail to planning@newark.org at any time prior to closure of the public comment portion of the item(s) under consideration.

Reading of Public Comments: The Administrative Support Specialist will read aloud email comments received during the meeting that include the subject line "FOR THE RECORD" as well as the item number for comment, provided that the reading shall not exceed five (5) minutes, or such other time as the Council may provide, consistent with the time limit for speakers at a Planning Commission meeting and consistent with all applicable laws.

Pursuant to Government Code 54957.5: Supplemental materials distributed less than 72 hours before this meeting, to a majority of the Planning Commission, will be made available for public inspection at this meeting and at the Planning Division Counter located at 37101 Newark Boulevard, 1st Floor, during normal business hours. Materials prepared by City staff and distributed during the meeting are available for public inspection at the meeting or after the meeting if prepared by some other person. Documents related to closed session items or are exempt from disclosure will not be made available for public inspection.



CITY OF NEWARK PLANNING COMMISSION

37101 Newark Boulevard, Newark, CA 94560-3796 • 510-578-4330 • FAX 510-578-4265

MINUTES

Tuesday, February 11, 2020

City Administration Building 7:30 p.m.
City Council Chambers

A. ROLL CALL

Chairperson Aguilar called the meeting to order at 7:30pm. Present were Commissioner Fitts and Otterstetter. Commissioner Bridges and Becker were absent.

B. MINUTES

B.1 Approval of Minutes of the Planning Commission meeting of January 28, 2020.

MOTION APPROVED

Commissioner Fitts moved, Chairperson Aguilar seconded, to approve the Minutes of the regular Planning Commission meeting on January 28, 2020. The motion passed 2 AYES, 1 ABSTENTION, 2 ABSENT.

C. WRITTEN COMMUNICATIONS

None.

D. ORAL COMMUNICATIONS

None.

E. PUBLIC HEARINGS

E.1 Hearing to consider U-20-1, a Conditional Use Permit to allow Fitness 19, a physical fitness center located at 6203 Jarvis Avenue (APN: 537-521-37)—from Deputy Community Development Director Interiano.

Deputy Community Development Director (DCDD) Interiano gave an overview of the staff report and the exhibits of the agenda packet. DCDD Interiano presented new information that was provided after the agenda was posted. DCDD Interiano stated staff recommends approval of the Conditional Use Permit.

Chairperson Aguilar opened the public hearing.

Mitchell Gardner, 150 Linda Vista Ave, Pasadena CA, owner/contractor/architect of G2 Design Build Incorporated, presented responses to each finding pursuant to Chapter 17.35, Section 17.35.060 requesting that the Conditional Use Permit be approved.

Bob Rodger, owner of Fitness 19, 960 Ellington Lane, Pasadena CA, gave a brief history of the company. Mr. Rodger stated that fitness centers are now sought after to occupy commercial retail space.

Stephen Abrams of Abrams Associates, 1875 Olympic Boulevard, Suite 210, Walnut Creek CA 94596, presented data from the supplemental parking review explaining the new data corroborates the findings from the initial study that there would be ample parking to accommodate the needs of Fitness 19.

Chairperson Aguilar asked for clarification in Figure 3 of the parking survey. Mr. Abrams explained that at the highest occupancy recorded in front of Sprouts, there was still over 100 empty parking spaces in the parking lot.

Matt Morales, 6826 Cabernet Ave, Newark CA 94560, owner of Anytime Fitness, is requesting the Conditional Use Permit be denied. Mr. Morales gave an overview on their parking usage data. Mr. Morales stated that the approval of the Conditional Use Permit would put him out of business. In response to Commissioner Fitts' question on the percentage of usage during off hours, Mr. Morales stated about 15-20 people come in during off hours. Mr. Morales stated that 6am-10am, lunch time, 5pm-7pm are the usual peak times for his gym.

Long Nguyen, 1256 South Abel St & 1001 Bird Ave, San Jose CA, managing member/partner of VN Investment Group, LLC, stated that almost all his tenants oppose of the addition of Fitness 19 citing parking concerns. Mr. Nguyen stated the parking analysis from Abrams Associates shows that a lot of the vacant parking spaces are not located in areas that are convenient for the restaurants in the shopping center. Mr. Nguyen stated the parking analysis does not provide information regarding parking duration. Mr. Nguyen stated the addition of Fitness 19 is in violation of the CC&Rs between the two property owners.

David Trotter, attorney with Bowles & Verna LLP, 119 Ellen Ct, Moraga CA, wanted to remind the Planning Commission that any issues with the CC&R is a private matter between the two property owners and that the Planning Commission should not use that information when making their decision. Mr. Trotter stated the detailed parking analysis reflects there are plenty of extra parking spaces. Mr. Trotter stated that Fitness 19 will be a great addition to the center as it will bring more shoppers.

Mr. Abrams, in response to the parking duration concern, stated duration studies are only conducted when determining parking restrictions. A parking duration study would not apply to this parking analysis study.

Chairperson Aguilar closed the public hearing.

Commissioner Otterstetter thanked Anytime Fitness and Fitness 19 for the additional information that they provided. Commission Otterstetter asked staff if an additional peer review of the supplemental parking analysis is necessary.

DCDD Interiano stated it is not necessary and that staff is satisfied with the parking analysis that was provided.

Commissioner Fitts stated his initial concern was that Fitness 19 does not meet the retail standard in that type of shopping center but the property owner proved they did their due diligence to try and find a retailer for that space and was unsuccessful. Commissioner Fitts stated the parking analysis addressed his initial parking concerns. Commissioner Fitts stated concern for Anytime Fitness fearing that approval of the Conditional Use Permit would be detrimental to their business. Based on all the information provided, Commissioner Fitts would be in support of approving the Conditional Use Permit.

Chairperson Aguilar asked staff if Anytime Fitness was required to complete a Conditional Use Permit.

DCDD Interiano stated that a Conditional Use Permit was approved for Anytime Fitness in 2012. In addition, Curves that was next door to Anytime Fitness, also had their Conditional Use Permit approved in 2003.

Chairperson Aguilar asked staff how the employee parking for Fitness 19 will be enforced.

DCDD Interiano stated they would ask that Fitness 19 to identify the parking either by signage or striping.

Chairperson Aguilar stated he is in agreement with staff's finding that Fitness 19 meets the required findings of a Conditional Use Permit. Chairperson Aguilar stated he agrees with the findings of the parking analysis from Abrams Associates that there is adequate parking in the shopping center. Chairperson Aguilar believes the addition of Fitness 19 will create vibrancy and benefit the retail center. Chairperson Aguilar stated that for those reasons, he is in support of staff's recommendation to approve the Conditional Use Permit.

Commissioner Fitts moved, Commissioner Otterstetter seconded, to approve U-20-1, a Conditional Use Permit to allow Fitness 19, a physical fitness center located at 6203 Jarvis Avenue (APN; 537-521-37). The motion passed 3 AYES, 0 NOES, 2 ABSENT.

F. STAFF REPORTS

None.

G. COMMISSION MATTERS

G.1 Report on City Council actions.

Community Development Director (CDD) Turner stated that prior to the upcoming City Council meeting on February 13, 2020, there will be a study session with the Finance Department and the City Manager's office to preview the upcoming two year budget cycle. At the same meeting, Community Development will be seeking approval for a new position for code enforcement, Community Preservation Programs Manager. This will be a supervisory position that would oversee the two community preservation officers. Community Development has enough budget to cover the cost of the new position.

DCDD Interiano reminded the Planning Commission of the upcoming Planning Commissioners Academy.

H. ADJOURNMENT

Chairperson Aguilar adjourned the regular Planning Commission meeting at 8:35 p.m.

Respectfully submitted,

STEVEN TURNER Secretary

F.1 Presentation of the 2020-2022 Capital Improvement Plan and finding in conformance with the General Plan – from Assistant City Engineering Imai. (MOTION)

Background/Discussion – The Capital Improvement Plan (CIP) is prepared as part of the City's Biennial Budget as a policy statement of plans to fund proposed capital improvement projects. Capital improvements are major physical improvements throughout the community that involve significant resources above and beyond the City's operating budget. Planning for a CIP project allows the City to anticipate ongoing operating and maintenance costs for a project. Proposed CIP projects typically include all projects with expenditures of more than \$5,000, except for ongoing maintenance projects, the replacement of equipment, or operating programs. Pursuant to Government Code Section 65401, a finding of CIP conformity with the General Plan by the Planning Commission is required.

The CIP process began in November 2019 with an initial call for projects. The submitted projects were reviewed in relation to the Critical Issues previously identified by the Executive Team. As in past years, projects were also evaluated based on the availability of various funding sources and potential maintenance impacts. During the 2016-2018 CIP review process, the City Council approved modifications to the City's approach to project selection methodology that have been carried forward since. In addition to ensuring that projects satisfy at least one of the five critical issues from the City's Strategic Plan, projects are now categorized into three priority levels, as follows:

Priority Level 1 (Mandatory): Projects that meet a federal, State, or local legal or regulatory requirement, satisfy a critical risk management issue to ensure citizen safety, or serve to preserve and protect the City's existing assets and public infrastructure.

Priority Level 2 (Necessary):

Projects that are considered necessary but not mandatory as they would not clearly address a critical legal, safety, or assetprotection need. Projects at this level could be funded by a consensus priority opinion of the City Council for the benefit of This can also include projects that would the community. provide a local funding matching for outside funding sources, provide a definitive service level increase, or would complete the final phase of a multi-phased project. Feasibility studies and Master Plans are also categorized as Priority Level 2.

Priority Level 3 (Desirable):

All other projects that do not satisfy Level 1 or Level 2 criteria.

Gas Tax funded projects. The estimated budget for the City's various gas tax funds in the 2020-2022 biennial budget period is approximately \$5.92 million. Staff is recommending \$4.02 million for annual pavement maintenance, concrete repair, street tree maintenance and other ongoing street maintenance programs that are funded with gas tax resources. The remaining \$1.9 million of gas tax funds are recommended for various standalone street improvement projects. The total list of projects recommended for funding are as follows:

Gas Tax Funded Projects	FY 2020-21	FY 2021-22
Street Asphalt Concrete Overlay Program	\$1,200,000	\$1,350,000
Curb, Gutter and Sidewalk Replacement	\$300,000	\$350,000
Street Tree Maintenance	\$220,000	\$250,000
Traffic Calming Measures	\$80,000	\$80,000
Citywide Accessible Pedestrian Ramps	\$50,000	\$60,000
Traffic Signals – LED Lamps and Accessories	\$25,000	\$25,000
Thermoplastic Street Striping	\$15,000	\$15,000
Annual Street Maintenance Project Totals (\$4,020,000)	\$1,890,000	\$2,130,000
Old Town PDA Streetscape Improvements - Design	\$500,000	
Citywide Crosswalk Evaluation and Modifications	\$150,000	\$150,000
Arterial Bicycle Lanes	\$150,000	
Safe Routes to School Improvements – Various Locations		\$250,000
Thornton Avenue Complete Streets - Design		\$700,000
Standalone Street Improvement Project Totals (\$1,900,000)	\$800,000	\$1,100,000
Totals by FY	\$2,690,000	\$3,230,000
Total	\$5,92	0,000

This project list for gas tax funded projects would total approximately \$5,920,000. This would leave a net zero balance of anticipated gas tax revenue at the end of the 2020-2022 budget cycle.

Capital Fund projects. The estimated unrestricted Capital Fund balance for the 2020-2022 Biennial Budget is \$3.8 million. Staff is recommending a variety of building, park and vehicle new purchase projects for funding. The complete recommended list of projects is as follows:

Capital Fund Projects Recommended for Funding	FY 2020-21	FY 2021-22
Silliman Center Water Tanks/Heater Replacement	\$100,000	
Senior Center Flooring Replacement	\$75,000	
Police Department – Barn Car Patrol Vehicle	\$80,000	
Police Department – Patrol Vehicle	\$80,000	
Police Department – Replacement Scheduling and Workforce Management Software	\$75,000	
Fire Station No. 27 Fencing	\$20,000	
Fire Station No. 29 Fencing	\$8,000	
Public Works Maintenance Vehicles (2)	\$60,000	\$60,000
Public Works Maintenance Truck		\$80,000
Silliman Center Air Handler #2 Replacement		\$350,000
Silliman Center Hot Tub Replacement		\$300,000

Silliman Center Partial Roof Replacement			\$325,000ju
	Totals by FY	\$498,000	\$1,115,000
	Total	\$1,61	3,000

With \$3.8 million of unrestricted Capital Funds available, the total of \$1,613,000 proposed for new 2020-2022 CIP Capital Fund projects would leave an unrestricted Capital Fund reserve balance of approximately \$2,200,000.

Park Impact Fees. The estimated fund balance for Park Impact Fees beginning July 1, 2020 is approximately \$150,000. This provides sufficient funding for two projects submitted for consideration by the Recreation and Community Services Department. The following park improvement projects are recommended for funding:

Park Impact Fee Projects Recommended for Funding	FY 2020-21	FY 2021-22
Mel Nunes Sportsfield Park Softball Outfield Net Replacement	\$30,000	
Citywide Parks Signage Program – Phase 1	\$80,000	
Totals by FY	\$110,000	\$0
Total	\$110,000	

Community Development Maintenance Funds. Community Development Maintenance Funds may be used to pay for feasibility studies or master plans. The estimated fund balance for Community Development Maintenance Funds beginning July 1, 2020 is approximately \$3,400,000. The following studies are recommended for funding:

Community Development Maintenance Fund Projects	FY 2020-21	FY 2021-22
Citywide Building Needs Assessment	\$100,000	
Citywide Rail Station Alternatives Study	\$80,000	
Quiet Zones Study	\$60,000	
Totals by FY	\$240,000	\$0
Total	\$240	0,000

Overall, a level of caution was used to project potential impacts on revenue sources caused by the COVID-19 health crisis and recommend projects for funding in the 2020-2022 Biennial Budget and Capital Improvement Plan. The approach used would essentially utilize estimated available funding over the two-year budget period in both the Gas Tax and Park Impact Fee categories. A Capital Fund reserve of approximately \$2.2M would also be reestablished at the conclusion of the budget cycle.

There are 38 recommended projects for funding in the 2020-2022 CIP, at a total cost of approximately \$7,883,000. Projects recommended for funding are listed by Fiscal Year and organized alphabetically in the Draft CIP. Projects not recommended in the 2020-2022 Biennial Budget are listed on the chart summarizing the Estimate of Future Funding Needs. Detailed CIP descriptions for all projects are also provided.

As noted, State law requires that the Planning Commission review proposed CIP projects for conformance with the General Plan prior to formal adoption of the CIP by the City Council. The City Council has previously reviewed the projects proposed for funding and will review the full Draft CIP document in detail at their June 11, 2020 City Council meeting. The entire 2020-2022 Biennial Budget and Capital Improvement Plan is tentatively scheduled for recommended adoption by the City Council on June 25, 2020.

The CIP is exempt as a project per Section 15262, feasibility and planning studies, of the California Environmental Quality Act.

Action - It is recommended that the Planning Commission, by motion, find the 2020-2022 Capital Improvement Plan in conformance with the General Plan.

Attachment – Draft 2020-2022 Capital Improvement Plan



CAPITAL IMPROVEMENT PLAN

OVERVIEW

The City of Newark's two-year budget is comprised of the Biennial Budget, the Capital Improvement Plan (CIP), and the Five-Year Forecast. In preparing the CIP, the Five-Year Forecast provides significant guidance by establishing priorities for the City, identifying special needs, establishing the future direction of the City. Preparation of the CIP for the 2020-2022 fiscal years, much like the overall operating budget, has been complicated by the COVID-19 health crisis and accompanying difficulty in projecting available revenues. The investments in transportation projects through the use of State and local "gas tax" funding, in particular, relies on projections that will be evolving over time and may require future adjustments to the project funding amounts identified at the time of publication of this document.

The purpose of the Biennial Capital Improvement Plan is to identify and prioritize capital improvement projects for funding. Capital improvement projects include street and park construction and rehabilitation projects, construction and/or repairs to City facilities, acquisitions of new equipment that are not part of a department's operating budget, feasibility studies to identify and quantify future projects, and some major equipment replacement purchases. By their nature, capital improvement projects generally tend to be special, one-time "events" designed to address a significant community need. Major capital projects can often take several years to complete, with both funding and construction planned in several specific phases.

Some CIP projects result in additional operating and maintenance costs after completion of the project, while others may

result in reduced maintenance costs. For example, a street construction project can reduce future street maintenance costs for a period of time after completion of the project. On the other hand, construction of a new recreational facility will result in additional maintenance and operating costs. Some of these costs may be offset by new revenues from the facility. All these factors must be carefully considered when prioritizing projects for funding.

CIP PROJECTS

Generally, all projects as defined above, which involve expenditures of \$5,000 or more, are included in the CIP. There are some special types of projects or purchases costing more than \$5,000 that are not included in the CIP. Such projects include equipment normally replaced through the Equipment Replacement fund, such as the routine vehicle replacement program, and leasing of property or vehicles.

THE CIP PROCESS

As part of the 2020-2022 Biennial Budget and Capital Improvement Plan preparation, the Public Works Department coordinates the development of the CIP budget component. The process of developing the CIP begins with the preparation of a list of potential projects. These projects are generally submitted by the City Council and staff, as the result of a call for projects request. In some instances residents have also made requests for desired projects.

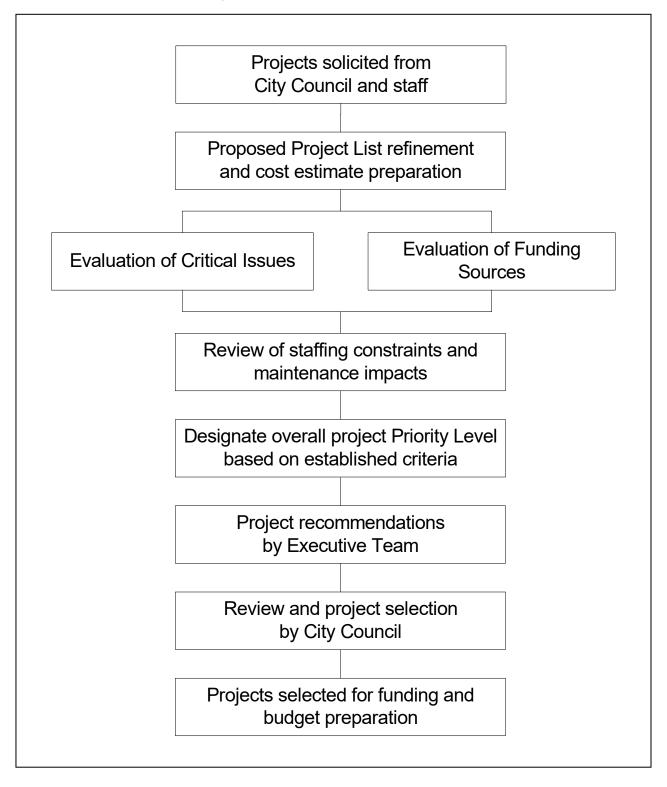
After an initial review by the Executive Team, detailed descriptions and cost estimates are prepared for each project chosen for further consideration. Possible funding sources are also identified. This information is then synthesized into an initial comprehensive listing of all projects – new proposed projects, previously



approved and funded projects, and unfunded projects. After this information has been quantified, all projects are

reviewed and prioritized by the Executive Team and then provided as recommendations to the City Council.

PROJECT SELECTION PROCESS





Several major factors were considered while selecting projects for the 2020-2021 and 2021-2022 budget years: (1) evaluation of Critical Issues previously identified by the Executive Team; (2) available funding sources and the need for maintaining sufficient unallocated reserves, especially in light of the COVID-19 health crisis and uncertainty of near-term economic forecasts; (3) staffing constraints and maintenance impacts; and (4) project priority level criteria.

(1) Evaluation of Critical Issues previously identified by the Executive Team

A number of Critical Issues are used to help guide the selection of projects, including Public Safety Services, Education, Quality of Life, Community Development and City Government Operations. These Critical Issues are summarized below:

Critical Issues

Public Safety Services - Provide a level of public safety services that will protect our citizens, property, and community assets.

Education - Support, encourage, and offer opportunities and programs that facilitate quality community education.

Quality of Life - Provide programs, services, and facilities that make Newark a desirable and healthy place to live.

Community Development - Make development decisions that maintain a vibrant, balanced, quality community.

City Government Operations - Operate a City government that enables the organization to meet service demands of the community.

(2) Available funding sources and the need for maintaining sufficient unallocated reserves

All potential projects were evaluated based on the availability of funding sources. Gas tax revenues are the primary source of maintenance funds for street improvement projects. The major source for most other capital projects is the Capital Improvement Fund. Development Impact Fees, which are assessed to new private developments, are a component of Capital Funds but can only be used on specific projects where a nexus is established between development and the individual The majority of the funds for project. capital projects are derived from unallocated General Funds. These are discretionary funds that may be used on any project. A complete list of funding sources is provided on the following pages and a revenue estimate summary is provided on page 140.

The COVID-19 health crisis has created an unprecedented disruption to life on a global scale. One component of this disruption is the resulting economic uncertainty at State and local levels, and with that, the ability to forecast future revenues from the City's operating budget and CIP budget sources.

Based on direction from the City Council, this **CIP** budget and the project recommendations herein represent a very cautious approach to near-term Capital project investment. For example, ongoing transportation maintenance projects have been significantly scaled back to correspond with lower gas tax revenue projections. For projects typically funded through the City's Capital Fund, the recommended investment has been kept to a minimum and, in fact, some previously funded projects have been listed for defunding in order to allow the City to re-establish a reserve of unallocated and unrestricted Capital Funds.



(3) Staffing constraints and maintenance impacts

Regardless of funding availability, there is a limit to the number of projects which can be designed and/or constructed in a single year due to staffing constraints in the Engineering and Maintenance Divisions of the Public Works Department. Projects also must be evaluated based on the resulting long-term maintenance needs following completion. A project should not be built (or equipment purchased) if there is inadequate resources for operation and maintenance.

(4) Priority Level Criteria

Three priority levels are defined to assist with project prioritization and include Level One, Level Two, and Level Three.

Priority Level One projects are of the highest priority and are considered mandatory. Level One projects are those being driven by a legal or regulatory requirement, are needed to meet a safety obligation or minimize a liability risk, or serve to preserve the City's existing assets and infrastructure.

Priority Level Two projects are considered necessary projects, but do not satisfy Level One criteria. A project could be ranked at Level Two if there is a consensus by the City Council that it should be funded. Other Level Two criteria includes: projects that demand local funding in order to obtain an outside funding source; projects that provide a needed service level increase; projects for completion of a feasibility study or master plan that would assist with defining and prioritizing one or more projects or other community needs; and projects that are needed to complete a final phase of a multi-phased project.

Priority Level Three projects are those that are considered desirable, but do not fully satisfy Level One or Level Two criteria at the time of evaluation.

PLANNING COMMISSION REVIEW

State law requires that the Planning Commission review the CIP projects for conformance with the General Plan. This review is completed prior to formal City Council adoption of the CIP.

MULTI-YEAR PROJECT FUNDING

Unlike some communities, Newark does not normally budget funds over multiple years toward the future construction of specific projects. Instead, unbudgeted Capital Funds are held in reserve and applied toward project upon a accumulation of sufficient funds complete a project or phase. Still, there are projects which are phased over a number of years to accommodate design and construction and requirements other factors.

ONGOING MAINTENANCE PROJECTS PREVIOUSLY MOVED BACK TO OPERATING BUDGET

For many budget cycles up through the 2016-18 CIP, ongoing general maintenance needs were funded through the CIP budget as projects in order to minimize impacts on the operating budget. These projects did not have a specific scope of work identified, but were necessary to ensure that there was a minimum amount of funding to maintain the City's infrastructure. Ongoing projects were funded on a yearly basis, which became cumbersome due to the number of project listings that accumulated over time.

Maintenance Division ongoing CIP projects were incorporated back into the Maintenance Division operating budget for the 2018-20 Biennial Budget and CIP. As a



result, all CIP maintenance projects will continue to have an identified scope of work to address a specific street, building, or park need. The only exceptions to this will be ongoing street maintenance, curb, gutter and sidewalk repair, and street tree maintenance projects (which will remain in the CIP as ongoing projects due to the fact that they are funded by outside Gas Tax funds).

FINANCING SOURCES AND ALTERNATIVES

Capital funds, Gas Tax funds, and Park Impact funds all represent "pay-as-you-go" financing. Generally, this type of financing is used to minimize interest and financing costs. However, for some projects, long-term financing is either necessary or preferred.

SUMMARY OF FINANCING SOURCES			
ACCUMULATED FEES	Accumulated Fees can only be used for the specific purpose provided for in the Fee Schedule.		
CAPITAL FUNDS	Capital funds can be used to fund any capital project. However, since Capital funds are derived from the General Fund, their use is discouraged if other fund sources are available.		
DEVELOPMENT IMPACT FEES	Development Impact Fees can only be used for specific capital projects. There is a maximum allocation per project based on the type of capital project.		
GAS TAX FUNDS	Gas Tax funds can only be used for expenses related to street construction, maintenance, or design. This funding category includes state gas tax subventions, Measure B and Measure BB revenues, Traffic Congestion Relief Funds (Proposition 42), Alameda County Vehicle Registration Fee funds, and Road Maintenance and Rehabilitation Account (RMRA/SB1) Funds.		
GRANTS			
CDBG*	Community Development Block Grants (CDBG) funds can only be used for projects within the designated CDBG Target Area. They can be used for street construction, community centers, etc.		
Federal Transportation Act*	Funding from the Federal Transportation Act reauthorization (previously the Safe, Accountable, Flexible, Efficient Transportation Equity Act: a Legacy for Users, "SAFETEA-LU," and the Transportation Efficiency Act for the 21st Century, "TEA 21") can only be used for construction projects on eligible streets.		
HSIP*	The Federally funded Highway Safety Improvement Program (HSIP) is for specific traffic safety projects.		
HWY-RR Grade Separation Program*	State Highway-Railroad Grade Separation Program funds can be used for grade separation projects.		



SUMMARY OF FINANCING SOURCES			
SRTS/SR2S*	State (SRTS) and Federal (SR2S) Safe Routes to School funds can be used to correct identified safety hazards on school routes to promote walking/biking to schools.		
Stimulus Programs*	Federal economic stimulus funds have uses and constraints specific to each individual program. Transportation-related stimulus funding typically has constraints similar to the current Federal Transportation Act.		
STIP*	State Transportation Improvement Program (STIP) funds can be used for capital projects that improve transportation. Funding is split 75%/25% between the Interregional Transportation Improvement Program (ITIP) and Regional Transportation Improvement Program (RTIP).		
TDA*	Transportation Development Act (TDA), Article 3 funds can only be used to construct bike and pedestrian projects.		

SUMMARY OF FINANCING SOURCES (continued)					
PARK IMPROVEME	PARK IMPROVEMENTS				
Park Impact Fees	Park Impact Fees are collected with each new residential single- or multi- family development. Local Park Impact Fee funds can be used for park construction projects for a neighborhood park within the area where the development responsible for the funds is located or for community parks.				
Regional Open Space, Wildlife, Shoreline, and Parks Bond Extension*	Funding through the Regional Open Space, Wildlife, Shoreline, and Parks Bond Extension (Measure WW) must be used on park construction projects.				

^{*}Allocated to agencies on a competitive process or on the basis of population.



ORGANIZATION OF INFORMATION

An alphabetical arrangement by project title has been used as the organizational basis for project lists and descriptions in the CIP. Project descriptions include important data, including:

Critical Issue - Each CIP project has been evaluated against the Critical Issues previously identified by the Executive Team. The Critical Issue addressed by a project (if any) is listed.

Funding Source – This entry indicates the general funding source which can or will be used to fund this particular project.

Estimated Cost - This figure is the estimated cost for completing the project or this phase of the project, including contingencies. In some cases, design costs are included in this figure if outside consultants will be used for preparing plans and specifications. This estimate does not include ongoing maintenance and/or operating expenses. Cost estimates are adjusted over time to reflect inflation when required. If the project scope changes after adoption of the CIP, the project budget may also need to be adjusted.

Operating Impact - Certain projects can result in an operational savings over time, while other projects may result in additional operating costs, such as additional staffing and/or maintenance. This section provides a general indication of the range of additional anticipated operating costs. Possible entries for this field include: Cost Savings; No Significant Impact; Minor Impact; Moderate Impact; Significant Permanent Impact; and To be Determined. These

categories are not precisely defined. A "Moderate Impact" may involve additional maintenance or operational costs, while a "Significant Permanent Impact" normally involves additional staffing, together with increased maintenance/operational costs.

Priority Level – This entry indicates Level One (Mandatory), Level Two (Necessary), or Level Three (Desirable) priority level as defined previously.

Implementing Department - This entry indicates the department responsible for implementing the project once funded.

Contact – This entry lists the individual responsible for implementing the project once funded.

Year First Proposed – This entry will indicate the year each project first appeared in the CIP.

Year Funded - This entry will indicate which year, if any, funding was approved.

PROJECT LISTS FOR 2020-2021 AND 2021-2022

As noted in the Estimate of Future Funding Needs beginning on Page 141, there are 71 unfunded projects with a combined estimate cost of \$98,473,000. It should be noted that the estimated costs of some unfunded projects have not yet been determined due to some undefined project constraints.

Based on the major factors and constraints listed above, 38 projects were selected for funding this biennial budget cycle at a total estimated cost of \$7,883,000.



2020-2021 SUMMARY OF FUNDED PROJECTS

PROJECT TITLE	FUNDING SOURCE	PROJECT COST
Arterial Bicycle Lanes	Gas Tax	\$150,000
Citywide Accessible Pedestrian Ramps	Gas Tax	\$50,000
Citywide Crosswalk Evaluation and Modifications	Gas Tax	\$150,000
Curb, Gutter, and Sidewalk Replacement	Gas Tax	\$300,000
Old Town PDA Streetscape Improvements - Design	Gas Tax	\$500,000
Street Asphalt Concrete Overlay Program	Gas Tax	\$1,200,000
Street Tree Maintenance	Gas Tax	\$220,000
Thermoplastic Street Striping	Gas Tax	\$15,000
Traffic Calming Measures	Gas Tax	\$80,000
Traffic Signals - LED Lamp/Accessory Replacement	Gas Tax	\$25,000
Fire Station No. 27 Cherry Street - Fencing	Capital Funds	\$8,000
Fire Station No. 29 Ruschin Drive - Fencing	Capital Funds	\$20,000
Police Department Barn Car Patrol Vehicle	Capital Funds	\$80,000
Police Department Patrol Vehicle	Capital Funds	\$80,000
Police Department Replacement Scheduling and Workforce Management Software	Capital Funds	\$75,000
Public Works Maintenance Vehicle	Capital Funds	\$60,000
Senior Center Flooring Replacement	Capital Funds	\$75,000
Silliman Center - Water Tanks/Heater Replacement	Capital Funds	\$100,000
Citywide Parks Signage Program - Phase 1	Park Impact Fees	\$80,000
Mel Nunes Sportsfield Park Softball Outfield Net Replacement	Park Impact Fees	\$30,000
Citywide Building Needs Assessment	Community Development Maintenance	\$100,000
Citywide Rail Station Alternatives Study	Community Development Maintenance	\$80,000
Railroad Quiet Zone Study	Community Development Maintenance	\$60,000
TOTAL		\$3,538,000



2021-2022 SUMMARY OF FUNDED PROJECTS

PROJECT TITLE	FUNDING SOURCE	PROJECT COST
Citywide Accessible Pedestrian Ramps	Gas Tax	\$60,000
Citywide Crosswalk Evaluation and Modifications	Gas Tax	\$150,000
Curb, Gutter, and Sidewalk Replacement	Gas Tax	\$350,000
Safe Route to Schools Improvements – Various Locations	Gas Tax	\$250,000
Street Asphalt Concrete Overlay Program	Gas Tax	\$1,350,000
Street Tree Maintenance	Gas Tax	\$250,000
Thermoplastic Street Striping	Gas Tax	\$15,000
Thornton Avenue Complete Streets - Design	Gas Tax	\$700,000
Traffic Calming Measures	Gas Tax	\$80,000
Traffic Signals - LED Lamp/Accessory Replacement	Gas Tax	\$25,000
Public Works Maintenance Spray Truck	Capital Funds	\$80,000
Public Works Maintenance Vehicle	Capital Funds	\$60,000
Silliman Center - Air Handler #2 Replacement	Capital Funds	\$350,000
Silliman Aquatic Center - Hot Tub Replacement	Capital Funds	\$300,000
Silliman Aquatic Center - Partial Roof Replacement	Capital Funds	\$325,000
TOTAL		\$4,345,000



A LOOK FORWARD

Forecasting future funding availability and needs is an inexact science at best and this challenge has been exacerbated greatly by COVID-19 health crisis. conservative approach to forecasting future funding availability assumes significant changes to projected revenue levels for both outside gas tax revenue, Capital Fund revenue and other sources. Staff is continuously monitoring evolving projections for State and local gas tax Given the overall fiscal revenues. uncertainty, there are no assumed additions to Capital Funds that would result from operating budget surpluses. projections are reflected in the table entitled Revenue Estimate Summary on the following page.

Although future funding needs can be predicted by roughly prioritizing unfunded projects already in the CIP, such forecasting is often later upset by changing priorities and unexpected needs. The cost of certain identified projects is often unknown prior to the completion of a needs study or preliminary design. Even so, it is still important to develop a general plan for implementing major capital projects.

During the 2018-2020 strategic planning sessions, the City identified a number of major, long-range capital projects and investment in those projects has been made. In order to continue to prioritize future funding of the City's project needs, the same prioritization factors should be considered:

Need Driven - The target date for some projects is driven by an identified need. For example, the replacement of the City Administration Building was driven by the need to replace an aging facility to accommodate employees and related City activities. A specific target date might be

set based on anticipated future space needs or elimination of increasing and excessive building maintenance costs.

Regulation/Law Driven – Some projects, such as wheelchair ramp modifications, are required as a result of changes in standards or regulations or as the result of new Federal or State laws.

Opportunity Driven – The target date for the construction of some projects is driven by an associated opportunity. The availability of a State park grant might allow completion of desired park improvements.

Funding Driven – The target date for construction of other projects may be governed by available funding or funding factors. For example, the target date for construction of a particular project might be tied to accumulation of the capital costs or the ability to fund future operating costs.

Funding Source Driven - The construction of specific projects which are eligible for grant funds will be dictated by the availability of those grant funds. For example, Community Development Block Grant (CDBG) funds can be used for capital projects in the Target Area. The timing for their use will be governed by the availability of those funds.

Relationship Driven – There are certain types of projects which are dependent on the timing of other related projects. For example, the construction of a new library could allow the Senior Center to be moved into larger quarters, using the current library building.

Community Driven - Certain projects are desired to improve the quality of life of Newark residents and are not necessarily tied to external factors. An example is the Family Aquatic Center. The target for



construction of such projects is thus driven by a desire to improve the quality of life of our residents and the City Council's priorities rather than outside influences. **Phasing Opportunities** - Certain projects, such as street maintenance projects, can sometimes be completed in phases.

REVENUE ESTIMATE SUMMARY						
	Dollars					
Funding Source						
	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Capital Funds (1)	0	0	TBD	TBD	TBD	TBD
Gas Tax Funds	2,780,000	3,140,000	3,300,000	3,400,000	3,500,000	16,120,000
CDBG (2)	117,000	117,000	117,000	117,000	117,000	585,000
TDA	40,000	40,000	40,000	40,000	40,000	200,000
Federal Grants	As Avail.					
Park Impact (3)	2,000,000	2,000,000	2,000,000	1,500,000	1,000,000	7,500,000

Notes:

- 1. This entry indicates allocations in surplus General Funds towards Capital projects each year. Future year allocations are To Be Determined.
- 2. This entry assumes that the Federal government does not cut or reduce funding for this program.
- 3. Park Impact Fee funds are dependent on the level of residential development which takes place.



ESTIMATE OF FUTURE FUNDING NEEDS

(unfunded projects)

<u>UNFUNDED PROJECT</u> (Projects in bold are new for 2020-2022)	ESTIMAT
Articulated Aerial Lift Truck (35')	140,00
Bayshore Park (Design and Construction - Developer funded)	3,310,00
Bayside TOD Transit Station and Overcrossing (Construction)	11,500,00
Birch Grove Park Completion (including dog park)	3,380,00
Birch Grove Park Softball Field Night Lighting	300,00
Birch Grove Park Tennis Court Area Re-landscaping	125,00
Byington Park Completion	950,00
Cedar Boulevard Linear Parks 1, 3, 4	2,870,00
Cedar Boulevard Linear Park 2	850,00
Cedar Boulevard Median Renovation - Phase 3	135,0
Cherry Street Median Landscape Upgrade	160,00
Citywide Bus Shelters	2,400,00
Citywide Document Scanning Services	150,00
Citywide Geographic Information System (GIS) - Phase 2	150,0
Citywide Storage Facility at Service Center	400,0
Citywide Street Light LED Conversion	1,150,0
Civic Center Park Completion	1,160,00
Community Alerting and Warning System (Sirens)	75,0
Community Center Fireplaces Study	8,0
Community Center Parking Lot Planter Upgrades	20,0
Community Center Patio Resurfacing/Replacement	150,00
Community Center Social Hall and Patio Room Floor Replacement	65,00
Cultural Arts Center	9,000,0
Document Conversion	45,0
Fire Station No. 27 Energy Efficient Windows	30,0
Fire Station No. 27 Training Tower – New	2,000,0
Fuel Management System Replacement	75,0
History Museum – Phase 2B (Restoration and Construction)	3,000,0
History Museum – Phase 3 (Exhibits)	750,0
Jerry Raber Ash Street Park Completion	1,010,0
Lakeshore Park Completion	1,750,0
Lakeshore Park Restroom	350,00
Mayhews Landing Park Completion	1,090,0
Mirabeau Park Completion	680,0
Mowry Avenue Backup Wall and Landscape Improvements	900,00
Musick Park Completion	720,00
Newark Boulevard Backup Wall and Landscape Improvements	1,200,0
Newark Community Park Completion	3,860,0
Old Town PDA Streetscape Improvements - Construction	6,500,00
Park Grid Tree Project	120,00
Second Chance Homeless Shelter Repairs	60,00
Security Camera Systems - City Facilities	200,00



ESTIMATE OF FUTURE FUNDING NEEDS continued

<u>UNFUNDED PROJECT</u> (projects in bold are new for 2020-2022) Senior Center HVAC Replacement	ESTIMA 50,0
Senior Center - New Construction	30,000,8
Senior Center Room Divider	60,0
Service Center Fuel Pump Island Drainage System	80,0
Service Center Fuel Tank Canopy	140,0
Service Center Patric Cantopy Service Center Remote Control Gates	20,0
Service Center Waste Disposal Upgrades	275,0
Shirley Sisk Grove Completion	2,080,0
Silliman Activity Center Energy Conservation Measures	200,0
Silliman Aquatic Center – Pool Deck Replacement	300,0
Sportsfield Park Completion	4,120,0
St. Isabel Avenue Street Improvements Completion	285,0
Stevenson Gateway Feature Renovation	90,0
Susan Johnson Bridgepoint Park Completion	920,0
Thornton Avenue Complete Streets Improvements - Construction	14,000,0
Thornton Avenue Pavement Overlay (I-880 to Olive Street)	2,000,0
Thornton Avenue Streetscape Improvements (Elm Street to Willow Street)	1,200,0
Traffic Signal at Central Avenue and Filbert Street	180,0
Traffic Signal at Central Avenue and Sycamore Street	180,0
Traffic Signal at Cherry Street and Robertson Avenue	200,0
Traffic Signal at Jarvis Avenue and Haley Street	180,0
Traffic Signal at Jarvis Avenue and Spruce Street	180,0
Traffic Signal at Newark Boulevard and Ruschin Drive/Brittany Avenue	200,0
Traffic Signal Interconnect - Cherry Street from Thornton Avenue to	_00,
Stevenson Boulevard	125,0
Traffic Signal Interconnect - Newark Boulevard from Civic Terrace Avenue	
to SR-84	175,0
Traffic Signal Interconnect - Thornton Avenue from Sycamore Street to	150
Cedar Boulevard	150,0
Traffic Signal Preemption - Phase 2	200,0
Turf Median Replacement - Phase 1 (Thornton Avenue)	55,0
Turf Median Replacement - Phase 2 (Central Avenue)	40,0
TOTAL	







CAPITAL IMPROVEMENT PLAN

PROJECT DESCRIPTIONS



PROJECT	PAGE
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projects in Dold are new for 2020 2022, shaden projects are finitely in 2020 2022)	
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Virtual History Museum	213



Arterial Bicycle Lanes NEW

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$150,000
Operating Impact Minor Impact

Implementing Department Public Works – Engineering

Priority Level Level Three

Contact Imai Year First Proposed 2020 Year Funded 2020-21

The City's *Pedestrian & Bicycle Master Plan* identifies various bicycle improvements needed throughout the City and ranks them in terms of priority. This project would be used to implement some of the highest priority projects along the City's major arterial roadways.

Articulated Aerial Lift Truck (35')

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$140,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 1997

Year Funded Not Funded

The City is responsible for the maintenance of approximately 18,000 trees, including approximately 13,000 street trees. The majority of street trees (9,600) are nearing maturity and are over 15 feet tall. This proposed capital purchase includes a truck equipped with utility boxes and a hydraulically-actuated aerial lift. This equipment will enable the City to respond to residents in a more timely manner and save money by removing unsafe hanging branches within one working day, removing unsafe trees, pruning street trees to facilitate street maintenance activities such as street sweeping and respond to other pruning requests such as street light, traffic signal and/or sign clearances. Other uses for this equipment could include low-level park lighting maintenance, installation of Christmas lights and, if appropriate, emergency traffic signal maintenance. Currently, the City is spending in excess of \$20,000 for emergency contract services. The life expectancy for this equipment is 15-20 years.



Bayshore Park - Design and Construction

Critical Issue Quality of Life
Funding Source Developer Funded

Estimated Cost \$3,310,000

Operating Impact Significant Permanent Impact Implementing Department Public Works – Engineering

Priority Level Level Three
Contact Turner/Imai

Year First Proposed 2017

Year Funded Not Funded

The proposed Bayshore Park, located at the western edge of the City, is envisioned as a community park for Newark. The currently undeveloped open space is cited in the 2010 Dumbarton TOD Specific Plan as a site for one of three proposed parks in the planned Dumbarton transit oriented development, serving the area west of the proposed transit center while providing a connection to the existing Bay Trail along Willow Street. According to the Dumbarton TOD plan, the three proposed parks may include restroom facilities, a dog park, and/or an outdoor amphitheater.

The Newark Citywide Parks Master Plan envisions Bayshore Park to be a community recreation facility serving the proposed TOD development with a dog park, restroom, and group picnic areas and associated amenities such as play areas. Additionally, due to the site's unique location and relationship to Bay wetlands, the Bayshore Park may include environmentally complementary features such as vegetated water treatment swales. This project will be funded by project developers.

Bayside TOD Transit Station and Overcrossing – Design

Critical Issue Community Development

Funding Source Impact Fees Estimated Cost \$700,000

Operating Impact No Significant Impact
Implementing Department Public Works – Engineering

Priority Level Level Three
Contact Fajeau
Year First Proposed Prior to 1995
Year Funded 2018-2019

The Dumbarton (now known as "Bayside") Transit Oriented Development (TOD) Specific Plan identified the location for a transit station. This project would be the eventual Train Station for Dumbarton Rail; until the rail line is operational it would serve as a hub for bus transit, including Dumbarton Express, AC Transit, and private employer shuttles. The Transit Station, under its present preliminary scope, would include 500 parking spaces, shelters, bus bays and a train platform including a grade separated Pedestrian overcrossing of the train tracks. The ultimate design, however, will be significantly influenced by the needs of the Dumbarton Rail Corridor as defined by the studies under way by Cross Bay Transit Partners (SAMTrans and Facebook) as part of the current public-private partnership exploration. This project will fund the design portion of the transit station and overcrossing.



Bayside TOD Transit Station and Overcrossing - Construction

Critical Issue Community Development

Funding Source Measure BB Discretionary Funds/Other Transportation Grant Funds

Estimated Cost \$11,500,000

Operating Impact Significant Permanent Impact Implementing Department Public Works – Engineering

Priority Level Level Three
Contact Fajeau
Year First Proposed Prior to 1995
Year Funded Not Funded

The Dumbarton (now known as "Bayside") Transit Oriented Development (TOD) Specific Plan identified the location for a transit station. This project would be the eventual Train Station for Dumbarton Rail; until the rail line is operational it would serve as a hub for bus transit, including Dumbarton Express, AC Transit, and private employer shuttles. The Transit Station would include 500 parking spaces, shelters, bus bays and a train platform including a grade separated Pedestrian overcrossing of the train tracks. The ultimate design, however, will be significantly influenced by the needs of the Dumbarton Rail Corridor as defined by the studies under way by Cross Bay Transit Partners (SAMTrans and Facebook) as part of the current public-private partnership exploration. This project would fund the construction phase of the transit station and overcrossing.

Birch Grove Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fees
Estimated Cost \$3,380,000

Operating Impact Significant Permanent Impact Implementing Department Public Works – Engineering

Priority LevelLevel ThreeContactFajeauYear First Proposed2017

Year Funded Not Funded

Birch Grove Park is a community park in eastern Newark with a variety of existing amenities including grass fields, pedestrian pathways, playgrounds, restroom, group picnic areas, half-court basketball, softball field, and tennis courts. The *Newark Citywide Parks Master Plan* envisions Birch Grove Park to remain a community recreation facility while enhancing the site's capacity to meet the identified recreational needs of the Newark community. The *Master Plan* proposes Birch Grove Park to have a community dog park, dedicated bike skills park, and two turf multi-sport fields as major community-serving projects. Additionally, the *Master Plan* proposes the creation of a reservable group picnic area and associated amenities such as volleyball and bocce ball courts. The site's existing playgrounds and water play feature should additionally be updated to best meet the City's recreation standards.



Birch Grove Park Softball Field Night Lighting

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$300,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2002

Year Funded Not Funded

The softball field at Birch Grove Park is currently night-lighted via relatively short floodlights. This project would replace those lights with new, taller and more efficient lighting standards.

Birch Grove Park Tennis Court Area Re-landscaping

Critical Issue Quality of Life
Funding Source Park Impact Fees

Estimated Cost \$125,000

Operating Impact Minor Impact

Priority Level Level Three

Implementing Department Public Works – Maintenance

Contact Hornbeck Year First Proposed 2004

Year Funded Not Funded

The planned greenbelt area includes the non-turf planting areas adjacent to the tennis courts, and the tennis courts' parking lot's adjacent planters and median. This project would identify and correct soil and irrigation deficiencies, and install new landscape plantings that will enhance the aesthetic appearance of the southern edge of the park.

Birch Grove Park Tennis Court Resurfacing

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$95,000
Operating Impact Minor Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Maintenance

Contact Hornbeck
Year First Proposed 2018
Year Funded 2018-2019

These courts receive a fair amount of use and are in need of repair. This project would repair a significant amount of surface cracks, re-surface 4 tennis courts, and re-stripe all boundary and court lines (approximately 26,000 square feet of area). Additionally, the project would replace approximately 850 linear feet of 10-ft windscreen. The windscreen is in poor condition and requires several repairs throughout the year.



Byington Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fees

Estimated Cost \$950,000

Operating Impact Significant Permanent Impact Priority Level Public Works – Engineering

Implementing DepartmentLevel ThreeContactFajeauYear First Proposed2017

Year Funded Not Funded

Byington Park is a designated neighborhood park that was planned as a component of the adjacent housing development. The site contains existing park amenities including a group picnic area, grass field, half-court basketball, school-age play area, and splash pad. To enhance the site as a component of Newark's park system, the *Newark Citywide Parks Master Plan* proposes the update of Byington Park's existing playground and adjacent water play area. An additional project was previously identified to add minimum energy efficient security lighting at the park.

Cast Iron Stormwater Inlet Grate Replacement Program Phase I

Critical Issue Quality of Life

Funding Source Gas Tax
Estimated Cost \$15,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department Public Works – Streets Maintenance

Contact Hornbeck Year First Proposed 1998 Year Funded 2008-09

The current standard for storm water inlets (or catch basins) includes a fabricated steel grate design to allow as much water as possible into the inlet and yet prevent bike tires from dropping through. Older inlets in the City typically have a cast iron grate, which have smaller openings and tend to clog. Also, removal of these heavy cast iron grates for both routine and emergency cleaning generally requires at least two maintenance workers. The City has a total of 91 cast iron inlet grates.

This project is part of the phased program to replace the cast iron grates with the steel grates. This first phase will replace approximately 15-25 catch basins.



Cedar Boulevard Landscape Improvements

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$120,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2016 Year Funded 2018-2019

This project would provide for landscaping and irrigation on the west side of Cedar Boulevard between Central Avenue and Smith Avenue adjacent to the developer-installed backup wall. The scope of work would include new trees in existing empty tree wells and wall-climbing ivy behind the sidewalk along with an irrigation system.

Cedar Boulevard Linear Park – Areas 1, 3, 4

Critical Issue Quality of Life
Funding Source Park Impact Fee
Estimated Cost \$2,870,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

The Citywide Parks Master Plan identifies a total of 4 linear parks to be developed on the unimproved portion of Cedar Boulevard between Haley Street and Willow Street. A phased approach to development of the complete area is one possible approach.

The Newark Citywide Parks Master Plan sees the development of the Cedar Boulevard Linear Park as an opportunity to provide additional park facilities to the City. The Master Plan envisions Cedar Boulevard Linear Park to be a neighborhood-serving community park, divided into four segments of recreational open space connected through continuous pedestrian circulation. Amid the four segments of the linear park, the Master Plan proposes that Cedar Boulevard Linear Park include a community garden, dedicated bicycle and pedestrian pathways, and outdoor fitness areas as major community-serving features. Additionally, the Master Plan proposes three play areas to serve adjacent neighborhoods, and two decorative gardens for unique and local planting opportunities. A bike and pedestrian bridge over the Union Pacific Railroad will be necessary to complete the extension between Willow Street and Haley Street.



Cedar Boulevard Linear Park - Area 2

Critical Issue Quality of Life
Funding Source Park Impact Fee

Estimated Cost \$850,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

The Citywide Parks Master Plan identifies a total of 4 linear parks to be developed on the unimproved portion of Cedar Boulevard between Haley Street and Willow Street. A phased approach to development of the complete area is one possible approach. Linear Park 2 is the section of Cedar Boulevard between Bettencourt Street and Spruce Street. Improvements in this segment as identified in the Master Plan could include pedestrian and bicycle paths, a tot-age play area, a decorative garden and outdoor fitness equipment.

Cedar Boulevard Median Renovation - Phase 3

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$135,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 2000

Year Funded Not Funded

This is the third phase of the project to upgrade existing street medians along Cedar Boulevard with bay-friendly plantings. This project will renovate the existing medians on Cedar Boulevard from Dupont Avenue to the Home Depot driveway.



Central Avenue Overpass Phase 1 - Project Development

Critical Issue Quality of Life/Public Safety Services

Funding Source 2000 Measure B Funds

Estimated Cost \$2,765,000

Operating Impact No Significant Impact

Priority Level Two – Service Level Increase

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 1999 Year Funded 2012-13

This project will fund the project development phases of a four lane grade separation structure (bridge overpass) at the railroad crossing on Central Avenue, between Sycamore Street and Filbert Street. Completion of the design will allow the City to compete for funding for subsequent phases. The overpass will result in relief of traffic congestion at the tracks, providing enhanced vehicular, bicycle and pedestrian safety, and improved emergency response times.

Central Avenue Overpass Phase 2 - R/W and Construction

Critical Issue Quality of Life/Public Safety Services

Funding Source 2000 Measure B/Discretionary Measure BB Funds/Impact Fees

Estimated Cost \$29,300,000

Operating Impact Significant Permanent Impact
Priority Level Level Two – Service Level Increase

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 1999
Year Funded 2018-19

This project will fund the right of way and construction of a four lane grade separation structure (bridge overpass) at the railroad crossing on Central Avenue, between Sycamore Street and Filbert Street. The overpass will result in relief of traffic congestion at the tracks, providing enhanced vehicular, bicycle and pedestrian safety, improved emergency response times, and elimination of the potential for at-grade accidents. The project will involve significant utility relocations.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Cherry Street Median Landscape Upgrade

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$160,000

Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2002

Year Funded Not Funded

A previous project removed and replaced the existing median curbs on Cherry Street from Thornton Avenue to the railroad tracks as part of an asphalt concrete overlay project but did not include funding for any median landscaping. This project would install new landscaping in accordance with previously adopted median landscaping standards and Bay Friendly Landscaping practices.

Citywide Accessible Pedestrian Ramps (Ongoing)

Critical Issue Quality of Life

Funding Source Gas Tax / TDA Grant Funds

Estimated Cost \$50,000 (2020-2021); \$60,000 (2021-2022)

Operating Impact No Significant Impact

Priority Level One – Legal/Regulatory Requirement; Safety Obligation

Implementing Department Public Works – Engineering

Contact Tran
Year First Proposed Annual

Year Funded 2020-2021 and 2021-2022

These projects will be part of an ongoing effort to retrofit existing handicap ramps at street intersections with detectable warning surfaces for conformance with current ADA requirements.

Citywide Building Floor Covering Replacement

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$20,000
Operating Impact Minor Impact

Contact Connolly Year First Proposed Annual

Year Funded 2016-17 and 2017-18

These projects provide for the routine replacement of floor covering (vinyl, carpeting or tile) as part of normal maintenance work. These projects have phased out of the CIP budget and incorporated as part of the operating budget, but some prior funding remains in the CIP.



Citywide Building Needs Assessment

NEW

Critical Issue City Government Operations

Funding Source Community Development Maintenance Funds

Estimated Cost \$100,000

Operating Impact No Significant Impact

Priority Level Two – Assessment Study

Implementing Department Public Works

Contact Fajeau
Year First Proposed 2020
Year Funded 2020-2021

The purpose of this assessment study would be to identify the long term needs of the community regarding programs and the facilities needed to house those program; assess the feasibility and capacity of all existing City buildings to serve those functions long term; and evaluate what could potentially be the best use for each of the City's existing buildings.

Citywide Building Painting

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$15,000

Operating Impact No Significant Impact

Contact Connolly Year First Proposed Annual

Year Funded 2016-17 and 2017-18

These projects provide for routine building painting as part of normal building maintenance. These projects have been phased out of the CIP budget and added to operating budget, but some project funding remains.

Citywide Building Roof Repairs

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$20,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Building Maintenance

Contact Connolly
Year First Proposed Annual

Year Funded 2016-17 and 2017-18

These projects will provide for the routine repair of building roofing as part of normal maintenance work. These projects have been phased out of the CIP budget and added to operating budget, but some project funding remains.



Citywide Building Upgrades

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$50,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed Annual

Year Funded 2016-17 and 2017-18

These projects will provide for routine repair or replacement of miscellaneous building items as part of normal maintenance work. These projects have been phased out of the CIP budget and added to operating budget, but some project funding remains.

Citywide Bus Shelters

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$2,400,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Community Development/Public Works

Contact Turner/Fajeau

Year First Proposed 2018

Year Funded Not Funded

This project would install additional bus shelters within the public right-of-way along AC Transit bus routes. Identification of priority locations and potential outside funding sources needs to be coordinated with AC Transit. There are currently only 13 bus shelters in the City that were installed with a prior advertising contract through AC Transit. There are approximately an additional 100 bus stops without shelters or benches in the City. A phased installation program is a potential option. However, given the uncertainty of current and future AC Transit services, this project is unfunded.



Citywide Crosswalk Evaluation and Modifications

NEW

Critical Issue Quality of Life

Funding Source Community Development Maintenance Funds Estimated Cost \$150,000 (2020-2021); \$150,000 (2021-2022)

Operating Impact Moderate Impact

Priority Level Two – Assessment Study

Implementing Department Public Works

Contact Imai Year First Proposed 2020

Year Funded 2020-2021 and 2021-2022

This project will evaluate specific crosswalk locations in the City for potential safety enhancements and install recommended modifications. These locations would be those with a known or elevated pedestrian incident history. Modifications could include bulb-outs, enhanced crosswalk striping, signing or rapid-fire flashing beacons.

Citywide Document Scanning Services

NEW

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$150,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department City Manager's Office

Contact Hovorka Year First Proposed 2020

Year Funded Not Funded

This project would provide funding to scan and assign meta-tag data to paper documents into a searchable, electronic database. This service need is an important task in preparation for relocating city functions to the new civic center.



Citywide Geographic Information System (GIS) – Phase 1

Critical Issue City Government Operations

Funding Source Gas Tax

Estimated Cost \$300,000

Operating Impact Cost Savings

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Engineering

Contact Fajeau

Year First Proposed Prior to 1995 Year Funded 1997-98

A GIS system is a computerized graphical mapping system which allows geographic information to be tied to a digital map and retrieved via specialized software. This geographic information can include site addresses, ownership, utilities, zoning boundaries, streetlights, etc. Newark is a member of the Southern Alameda County Geographic Information System Authority with Fremont, Union Sanitary District and the Alameda County Water District. This project is continuing to be utilized to fund hardware and software purchases and professional services associated with enhancing the GIS data and user interface.

Citywide Geographic Information System (GIS) – Phase 2

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$150,000
Operating Impact Cost Savings

Priority Level Two – Service Level Increase

Implementing Department Public Works – Engineering /Information Systems

Contact Fajeau/Hovorka

Year First Proposed 2002

Year Funded Not Funded

A GIS system is a computerized graphical mapping system which allows geographic information to be tied to a digital map and retrieved via specialized software. This geographic information can include site addresses, ownership information, City-owned utilities, zoning boundaries, aerial photography, etc. This project would provide for necessary hardware and software upgrades, specialized training for employees, expanded software licensing, and other data additions to the GIS to meet current needs.



Citywide HVAC Replacements

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$150,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2016Year Funded2016-17

This project will provide a for multi-load HVAC replacement units at various buildings. Baseline or average cost of a unit ranges from \$6,000 to \$20,000, depending on the unit size. This will reduce the need for major component replacements due to ongoing failures.

Citywide Park Signage Program - Phase 1

NEW

Critical Issue Quality of Life
Funding Source Park Impact Fees

Estimated Cost \$80,000

Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works - Engineering

Contact Imai Year First Proposed 2020 Year Funded 2020-2021

Phase 1 of the program would develop a new standard design for all park identification signs throughout the City. The project could also potentially fund the installation of a first phase of new signs at parks with an identified need.

Citywide Parking Lot Repair and Resealing

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$50,000
Operating Impact Cost Savings

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Maintenance

Contact Hornbeck/Tran

Year First Proposed Annual

Year Funded 2016-17 and 2017-18

The City owns over 250,000 square feet of parking lots. Several parking lots are in a state of pavement failure and are in need of repair. Others are newer and need preventative maintenance to achieve the most cost effective life. These projects will repair deteriorated parking lots and apply proven preventative treatments to extend the life of the pavement. The projects will be combined with other asphalt projects to achieve economy of scale benefits in the bidding process. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.



Citywide Parks/City Facilities Fence Repairs

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$5,000/year

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed Annual

Year Funded 2016-17 and 2017-18

There are a number of fences along parks and roadways in the City for which the City is either responsible or for which responsibility is shared with adjacent property owners. These projects will provide for routine repairs or replacement of such fences as part of normal maintenance work and will be phased out of the CIP budget and incorporated as part of the operating budget beginning in FY 2018-19.

Citywide Parks Furniture Installation/Replacement

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$5,000/ fiscal cycle
Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed Annual Year Funded 2017-18

Park use demands have increased since the installation of the City's park system over 30 years ago. This project will replace vandalized and deteriorating benches, picnic tables, barbecue pits, and trash containers; as well as install new furniture to provide additional seating and amenities to address the increased public demand. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.



Citywide Parks Irrigation Systems Upgrade/Modification

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$50,000
Operating Impact Cost Savings

Contact Hornbeck Year First Proposed Annual

Year Funded 2016-17 and 2017-18

The irrigation systems and components in nine of the City parks are over 30 years old and three others were built in the 1980s. This project will take advantage of new technologies that will enable the City to better manage labor, parts, and material costs by renovating the existing irrigation systems and its components. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.

Citywide Playground Surfacing

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$15,000/year

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed Annual

Year Funded 2016-17 and 2017-18

Playground surfacing must be maintained to reduce the risk of severe head injury per the federal regulations set forth in American Society for Testing and Materials (ASTM) F1292 Specification for Impact Attenuation of Surfacing Material Within the Use Zone of Playground Equipment and F2223 ASTM Standards on Playground Surfacing. Newark playgrounds use engineered wood fiber as a surfacing material; this material breaks down and must be replaced annually. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.



Citywide Rail Station Alternatives Study

NEW

Critical Issue Quality of Life

Funding Source Community Development Maintenance Funds

Estimated Cost \$80,000

Operating Impact No Significant Impact

Priority Level Level Two – Alternatives Study
Implementing Department Public Works - Engineering

Contact Imai Year First Proposed 2020 Year Funded 2020-2021

This study will evaluate the desire and need for potential passenger rail transfer stations within the City. Although the General Plan is silent on potential for rail stations within the City, several passenger rail lines pass through Newark, including Capital Corridor, Amtrak, ACE and the potential Dumbarton Rail line. The study will analyze alternatives for potential locations and configurations of passenger rail transfer stations and will be performed in conjunction with Alameda County Transportation Commission's Southern Alameda County Rail Study and the Dumbarton Rail Corridor Study by the San Mateo County Transit District and Cross Bay Transit Partners.

Citywide Storage Facility at Service Center

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$400,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Maintenance

Contact Connolly Year First Proposed 1996

Year Funded Not Funded

The Service Center is used for a large variety of continuing storage needs, ranging from crime evidence in long-term storage, files awaiting disposal, furniture waiting for sale or disposal, new vehicles slated for later service and emergency disaster supplies. This continually growing need for storage indicates the need for construction of an additional storage facility for this purpose.

This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).



Citywide Street Light LED Conversion

NEW

Critical Issue Quality of Life

Funding Source Community Development Maintenance Funds

Estimated Cost \$1,150,000

Operating Impact Cost Savings

Priority Level Level Three

Implementing Department Public Works

Contact Imai Year First Proposed 2020

Year Funded Not Funded

This project will convert all of the City's street lights from High Pressure Sodium lights to LED lights. The conversion would ultimately result in a cost savings to the City in both electricity and equipment replacement costs.

Citywide Street Signs

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$20,000

Operating Impact No Significant Impact

Priority Level One – Legal/Regulatory Requirement

Implementing Department Public Works – Street Maintenance

Contact Hornbeck Year First Proposed Annual

Year Funded 2016-17 and 2017-18

Regulatory Requirement: As required by the California Manual on Uniform Traffic Control Devices (MUTCD), street name sign lettering has increased in size depending on speed limit. Also, the MUTCD requires that street name signs be retroreflective to read the same at night as during the day. Funding will allow staff to replace and maintain street name signs and other street signs as needed. These projects have been phased out of the CIP budget and incorporated as part of the operating budget but some project funding remains.



Citywide Traffic Signal Street Name Signs

Critical Issue Quality of Life
Funding Source Gas Tax Funds

Estimated Cost \$75,000

Operating Impact No Significant Impact

Priority Level One – Legal/Regulatory Requirement

Implementing Department Public Works – Engineering

Contact Chou
Year First Proposed 2018
Year Funded 2018-2019

The existing street name signs at most of the City's signalized intersections are in need of replacement. This project would upgrade all signs with new retroreflective signs to meet current requirements. Regulatory: State of California Manual on Uniform Traffic Control Devices.

Citywide Trash Capture Devices (formerly Citywide Storm Water Treatment Devices) – Phase 2

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$160,000

Operating Impact Moderate Impact

Priority Level One – Legal/Regulatory Requirement

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2015
Year Funded 2014-2015

This project involves the installation of additional full trash capture devices in storm drain inlets for the purpose of reducing trash in the municipal separate storm sewer system. Regulatory: Installation of these devices will contribute to meeting trash reduction requirements under the Municipal Regional Storm Water Permit issued to the City by the Regional Water Quality Control Board.



Citywide Trash Capture Devices - Phase 3

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$230,000

Operating Impact Moderate Impact

Priority Level One – Legal/Regulatory Requirement

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2018
Year Funded 2018-2019

This project involves the installation of additional full trash capture devices in storm drain inlets for the purpose of reducing trash in the municipal separate storm sewer system. Regulatory: Installation of these devices will contribute to meeting trash reduction requirements under the Municipal Regional Storm Water Permit issued to the City by the Regional Water Quality Control Board.

Citywide Work Station Replacement

Critical Issue City Government Operations

Funding Source Capital Funds

Estimated Cost \$20,000 (every 2 years)
Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets/Safety Obligations

Implementing Department Public Works - Engineering

Contact Fajeau
Year First Proposed Biennial
Year Funded 2018-2019

The City is continuing to upgrade work stations to ensure proper ergonomics for employees' comfort and safety. Annual funding allows for the systematic replacement of old and inefficient furniture with new ergonomic work stations.



Civic Center Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fees
Estimated Cost \$1,160,000

Operating Impact Permanent Significant Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Civic Center Park is a 5-acre neighborhood park in central Newark, adjacent to the City's administration building and public library. The park currently has grass lawn, a perimeter path, two group picnic areas, a full court basketball, and a playground. The Newark *Citywide Parks Master Plan* envisions Civic Center Park to remain neighborhood oriented while improving the site as a civic destination through the addition of additional public gathering space. The *Master Plan* proposes Civic Center Park to include a small turf multi-sport field and a sheltered group picnic area as major community-serving projects. As amenities associated with the group picnic area, the *Master Plan* also proposes the addition of a volleyball court and an updated school-age play area. If the Newark Library is to be moved per future planning, Civic Center Park may also have a restroom added.

Community Alerting and Warning System (Sirens)

Critical Issue Public Safety Services

Funding Source Capital Funds
Estimated Cost \$75,000

Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works - Engineering

Contact Fajeau Year First Proposed 2004

Year Funded Not Funded

This project would provide for a disaster/terrorism alert system utilizing outdoor sirens. This project is a listed Public Safety project in the Impact Fee nexus analysis (17.7% maximum funding).



Community Center Annex HVAC System

NEW

Quality of Life Critical Issue Funding Source Capital Funds Estimated Cost \$232,000 Operating Impact Cost Savings

Priority Level Level One – Preservation of Existing Assets Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed 2018 Year Funded Not Funded

The original HVAC system at the Community Center is in need of replacement to ensure continued use of this building for child care activities. This project was defunded with the 2020-2022 CIP and should instead be deferred until the Citywide Building Needs Assessment study has been completed.

Community Center Annex Roof Replacement

NEW

Critical Issue Quality of Life Funding Source Capital Funds Estimated Cost \$1,660,000 Operating Impact Minor Impact

Priority Level Level One – Preservation of Existing Assets

Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed 2018 Year Funded

Not Funded

The roofs at the Community Center main building and the annex are both in need of replacement in order to preserve these facilities. Water intrusion has been an issue at both buildings. This project was defunded with the 2020-2022 CIP and should instead be deferred until the Citywide Building Needs Assessment study has been completed.

Community Center Fireplaces Study

Critical Issue Not Applicable Funding Source Capital Funds

Estimated Cost \$8,000

No Significant Impact Operating Impact

Priority Level Level Three

Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed 1998

Year Funded Not Funded

There are two fireplaces in the Community Center - one in the main lobby and one in the Social Hall. These existing fireplaces are not usable. This project will investigate options for their removal or renovation. This project should be deferred until the Citywide Building Needs Assessment study has been completed.



Community Center HVAC System Overhaul

Critical Issue Quality of Life Funding Source Capital Funds Estimated Cost \$800,000 Operating Impact Cost Savings Priority Level Level Three

Implementing Department Public Works - Building Maintenance

Contact Connolly Year First Proposed 2008

Year Funded Not Funded

The original HVAC system at the Community Center is over 40 years old and uses a 60-ton chiller unit with a condenser. In 2010, package units were installed for the two large banquet rooms, providing energy savings and increased efficiency by creating zones to program off areas not in use. This project provides for the purchase and installation of package units throughout the remainder of the building to achieve similar energy efficiency and savings. An option to overhauling the entire system at once is to split this project into five phases. This project was defunded with the 2020-2022 CIP and should instead be deferred until the Citywide Building Needs Assessment study has been completed.

Community Center Parking Lot Planter Upgrades

Critical Issue Quality of Life Funding Source Capital Funds Estimated Cost \$20,000 Operating Impact Minor Impact

Priority Level Level Three

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 2002

Year Funded Not Funded

This project would upgrade and replant the planters in the Community Center parking lot. This project should be deferred until the Citywide Building Needs Assessment study has been completed.



Community Center Patio Resurfacing/Replacement

Critical Issue Quality of Life Funding Source Capital Funds Estimated Cost \$150,000 Operating Impact Minor Impact Priority Level Level Three

Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed 2006

Year Funded Not Funded

This project would replace the aging patio surface and incorporate new design features to eliminate the elevated brick pad which formerly housed the large fire pit. The scope of work would also include resurfacing or replacement of the patio with updated materials such as pavers, flagstone or a colored concrete surface. This project should be deferred until the Citywide Building Needs Assessment study has been completed.

Community Center Social Hall and Patio Room Floor Replacement

Critical Issue Quality of Life Funding Source Capital Funds Estimated Cost \$65,000

No Significant Impact Operating Impact

Priority Level Level Three

Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed 2006

Not Funded Year Funded

This project would replace the existing Social Hall and Patio Room cement floors with a sprung wood or laminate flooring system. A sprung wood or laminate flooring system would cover cracks in concrete surfaces and allow for additional fitness related activities and enhance rental opportunities. This project should be deferred until the Citywide Building Needs Assessment study has been completed.

Crystal Springs Storm Drain Pump Repairs

Critical Issue Quality of Life Funding Source Capital Funds

Estimated Cost \$25,000

No Significant Impact Operating Impact Implementing Department Public Works – Maintenance

Hornbeck Contact Year First Proposed 2008 2009-10 Year Funded

Tract 6671 installed two pumps to carry storm drain water to the outflow. The pumps do not function properly. The power source and the pumps need repair to work as designed.



Cultural Arts Center

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$9,000,000

Operating Impact Significant Permanent Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau

Year First Proposed Prior to 1995 Year Funded Not Funded

This project would provide for land acquisition and construction of a 25,000 square-foot cultural arts center with seating for 600. The overall concept is based on the cultural arts center in Rohnert Park. Elements to be included are a main stage, supplemental stage, box office, control booth, dressing room, lobby/lounge, scenery workshop, office space and storage. There is no location currently identified for this future facility. This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding). This project will be deferred until the Citywide Building Needs Assessment study has been completed.

Curb, Gutter, and Sidewalk Replacement (Ongoing)

Critical Issue Public Safety Services

Funding Source Gas Tax

Estimated Cost \$300,000 (2020-21); \$350,000 (2021-22)

Operating Impact No Significant Impact

Priority Level One – Preservations of Existing Assets/Safety Obligations

Implementing Department Public Works – Engineering

Contact Tran
Year First Proposed Annual

Year Funded 2020-21 and 2021-22

These projects provide for Citywide curb, gutter, and sidewalk replacement, as well as needed sidewalk grinding. Sites are prioritized and selected based on safety issues and functionality.

Disaster Recovery Infrastructure

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$100,000

Operating Impact No Significant Impact

Contact Kezar Year First Proposed 2004 Year Funded 2004-05

This project provides for the purchase of hardware, software and professional services to establish a comprehensive disaster recovery methodology and requisite equipment for the City's mission-critical systems.



Document Conversion

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$45,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department City Manager's Office

Contact Hovorka Year First Proposed 2014

Year Funded Not Funded

This project would continue the ongoing effort to convert paper documents into electronic format.

Email Message Archiving

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$15,000

Operating Impact Minimum Impact

Priority Level One – Legal/Regulatory Obligations

Implementing Department Administrative Services

Contact Kezar
Year First Proposed 2016
Year Funded 2016-2017

This project would provide an Email message archiving solution to fulfill legal requirements – e.g., public records requests. Ongoing costs are estimated at \$3,000 annually.

Finance System Replacement

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$1,250,000

Operating Impact Cost Savings – Increased Efficiency

Implementing DepartmentFinanceContactLeeYear First Proposed2004

Year Funded 2014-15 (\$200,000) and 2015-16 (\$1,050,000)

This project provides for the purchase of hardware, software and professional services to replace the City's existing financial system and companion modules.



Fire Station No. 27 Cherry Street - Energy Efficient Windows

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$30,000
Operating Impact Cost Savings
Priority Level Level Three

Implementing Department Public Works – Building Maintenance

Contact Connolly Year First Proposed 2004

Year Funded Not Funded

This project provides for the replacement of single pane and low-performing dual pane windows at Fire Station No. 27. This would improve energy efficiency and also reduce traffic noise in the building from trucks on Cherry Street.

Fire Station No. 27 Cherry Street – Fencing

Critical Issue City Government Operations/Public Safety Services

Funding Source Capital Funds

Estimated Cost \$8,000

Operating Impact No Significant Impact

Priority Level Three

Implementing Department Public Works – Building Maintenance

Contact Connolly
Year First Proposed 2018
Year Funded 2020-21

Installation of a manual swing gate at the Mowry Avenue entrance to Fire Station No. 27. With increased activity at Sportsfield Park and the Silliman Activity and Family Aquatic Center due to the new skate parks and synthetic turf fields, the Alameda County Fire Department needs additional security as drivers sometime use the Mowry Avenue driveway as a cut through to Cherry Street which could potentially conflict with emergency vehicles returning from field

Fire Station No. 27 Cherry Street - Painting

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$32,000

Operating Impact No Significant Impact

Contact Connolly
Year First Proposed 2018
Year Funded 2019-20

Fire Station No. 27 has not been painted in over 15 years and is in need of new paint (pricing includes tower).



Fire Station No. 27 Cherry Street – Roofing

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$55,000

Operating Impact No Significant Impact

Contact Connolly
Year First Proposed 2018
Year Funded 2019-20

Fire Station No. 27's roof replacement (spray foam) has several leaks over the living quarters and equipment bay. The two roofs currently have different applications of roofing (spray foam and shingle). This project proposes spraying over all roofing for consistency. Pricing includes permanent ladders (one from ground to roof and one from roof 1 to roof 2).

Fire Station No. 27 Cherry St. Training Tower – New Construction

Critical Issue Public Safety Services

Funding Source Capital Funds
Estimated Cost \$2,000,000
Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works - Engineering

Contact Fajeau Year First Proposed 2008

Year Funded Not Funded

While a training tower currently exists at Fire Station No. 27, this tower is not usable for live fire training. This long-term project would provide the improvements necessary to allow live fire training.

Fire Station No. 29 Ruschin Drive – Fencing

Critical Issue City Government Operations/Public Safety Services

Funding Source Capital Funds
Estimated Cost \$20,000

Operating Impact No Significant Impact

Priority Level Three

Implementing Department Public Works – Building Maintenance

Contact Connolly
Year First Proposed 2018
Year Funded 2020-21

This project provides for the installation of fencing along the Newark Boulevard frontage of Fire Station No. 29, including one sliding gate with emergency battery backup. Pedestrians utilize the open property as a cut-through between Newark Boulevard to Ruschin Drive, which sometimes impedes entry of emergency vehicles upon return to the station.



Fire Station No. 29 Ruschin Drive - Painting

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$23,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Building Maintenance

ContactConnollyYear First Proposed2018Year Funded2019-20

Fire Station No. 29 has not been painted in over 15 years and is in need of new paint.

Fuel Management System Replacement

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$75,000
Operating Impact Cost Savings
Priority Level Level Three

Implementing Department Public Works – Equipment Maintenance

Contact Connolly Year First Proposed 2014

Year Funded Not Funded

The fuel management system is used to control access and track usage of fuel supplied by the Service Center pump station for City vehicles. The current system is over 15 years old and no longer supported by the manufacturer.

Gas Tax Project Administration (Ongoing)

Critical Issue City Government Operations

Funding Source Gas Tax
Estimated Cost \$24,000/year

Operating Impact No Significant Impact

Priority Level One – Preserve Existing Assets

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed Annual

Year Funded 2020-21 (\$24,000) and 2021-22 (\$24,000)

This project provides funding for fees and costs associated with administering street and transportation related projects funded by gas taxes.



History Museum – Phase 2B (Restoration and Construction)

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$3,000,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2000

Year Funded Not Funded

This project includes the restoration of Watkins Hall, construction of a support structure and site improvements. Development of displays for the museum would be a separate phase of this project. This does not include the ongoing operation and maintenance of the facility.

This project is a listed Community Service and Facility project in the Impact Fee nexus analysis (17.7% maximum funding). This project should be deferred until the Citywide Building Needs Assessment study has been completed.

History Museum – Phase 3 (Exhibits)

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$750,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2000

Year Funded Not Funded

This project would develop the exhibits and displays for the museum. This project includes displays in the main exhibit hall, entry area and second floor. The work includes preparing an acquisition policy, research, interpretation, cataloging the collection and developing a database of the acquisitions, building the exhibit cases and preparing the artifacts for exhibition. This does not include the ongoing operation and maintenance of the exhibits.

This project should be deferred until the Citywide Building Needs Assessment study has been completed.



Irrigation Mainline Partial Replacement at Community Park

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$200,000
Operating Impact Cost Savings

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 2008 Year Funded 2014-15

The main irrigation line at Community Park is over 40 years old and is made of Asbestos Composite Pipe. Repairs are limited to attaching a coupling to seal leaks due to stringent Hazardous Material Safety Guidelines. This project would replace the segment of mainline that runs along the section of the park nearest the tennis courts with a new alignment.

Jerry Raber Ash Street Park Basketball Court Resurfacing

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$40,000

Operating Impact Minor Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Engineering

Contact Hornbeck/Tran

Year First Proposed 2018-19 Year Funded 2018-19

This court is heavily used during the week by local business employees, after school/work by residents, and on the weekends by residents and is a very important recreational feature of the park and surrounding neighborhood. This project would repair asphalt cracks and resurface approximately 7500 square feet of court area due to degradation of the surface and many years of heavy use. The boundary lines associated with the basketball court would also be re-striped. This is the same process as a tennis court resurfacing. This sport court is heavily used and in need of improvement. Recommend, as an add-alt line item, is the replacement of the basketball standards (an additional \$12,000).



Jerry Raber Ash Street Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fees
Estimated Cost \$1,010,000

Estimated Cost \$1,010,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2016-2017
Year Funded Not Funded

Jerry Raber Ash Street Park is a community-serving neighborhood park in western Newark. The park is a well-used and active recreation facility with existing amenities including sheltered group picnic areas, playgrounds, full court basketball, grass lawn, pedestrian paths, two softball fields, and a restroom. The site additionally includes the privately operated Viola Blythe Community Service Center of Newark, a Head Start preschool facility, and a segment of the Hetch Hetchy right-of-way under the jurisdiction of the San Francisco Public Utilities Commission.

The Newark Citywide Parks Master Plan envisions Jerry Raber Ash Street Park to remain a neighborhood park while enhancing the site's recreational capacity to meet the active needs of the park's existing users and the community of Newark. The Newark Parks Master Plan proposes several projects to strengthen the site's capacity as a recreational facility. These projects include the creation of a natural turf multi-sport field, an additional group picnic site, a volleyball court, and updated playgrounds. Additionally, a decorative garden and several bocce ball courts are proposed.

Lakeshore Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fees
Estimated Cost \$1,750,000

Operating Impact Permanent Significant Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Lakeshore Park is a neighborhood park located in northwest Newark. The park is comprised of a man made body of water surrounded by a perimeter network of pedestrian pathways and grass lawn. The *Newark Citywide Parks Master Plan* envisions the activation of Lakeshore Park through an updated par course fitness trail and improved recreation amenities for community gathering. The *Master Plan* recommends the creation of a new school-age play area, and associated seating, as well as four new outdoor fitness areas to create an active pedestrian and fitness circuit along the perimeter of the park. Additionally, an update to the site's existing boathouse is recommended to better serve user needs.



Lakeshore Park Lake Dredging Needs Scoping Analysis

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$25,000

Operating Impact No Significant Impact
Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2008
Year Funded 2009-10

The summer months bring an algae bloom to the Lake due to the rise in water temperature. The depth of the water has decreased from sediment deposits which allow the water to more easily heat. The Lake deposits consist mainly of street storm drain runoff sediment, decomposed plant material and waterfowl feces deposits. Before the scope of a dredging project can be determined, an analysis is needed to (1) determine the make-up and extent of the material on the bottom of the Lake; (2) determine the requirements for removing the material; and (3) determine the disposal requirements. Recommendations for clean-up of the three large islands at the park would also be incorporated into this analysis.

Lakeshore Park Landscape Restoration

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$326,000
Operating Impact Minor Impact

Priority Level Two - Final Project Phase

Implementing Department Public Works

Contact Fajeau Year First Proposed 2016 Year Funded 2016-17

This project provides for the restoration of targeted areas impacted by the Lakeshore Park Seawall Installation project, pending the resolution of current drought conditions. The project would conform to requirements under the California Model Water Efficient Landscape Ordinance and Bay Friendly Landscape Guidelines and was combined with the previously funded Geese Deterrent Landscaping project.



Lakeshore Park Restrooms NEW

Critical Issue Quality of Life Funding Source Park Impact Fees

Estimated Cost \$350,000

Operating Impact Permanent Significant Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2020

Year Funded Not Funded

The installation of a restroom at Lakeshore Park is included in the *Citywide Parks Master Plan*; however, it was assigned a "Priority Level" of 6, with "Priority Level 1" projects identified as those with the highest priority in the master plan document. Due to concerns regarding vandalism and crime prevention, use of prefabricated single-occupancy restroom units in lieu of more traditional restroom facilities will be evaluated by staff.

Lakeshore Park Tree Project

Critical Issue Quality of Life
Funding Source Capital Funds

Estimated Cost \$50,000

Operating Impact Minor Impact
Priority Level One - Safety

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck
Year First Proposed 2018
Year Funded 2018-19

This project will include the removal of several very large Eucalyptus trees, Willow trees, Myoporum trees and Pine trees and installation of at least 15 new trees throughout the park.

Large Computer Monitors for Plan Review

Critical Issue City Government Operations

Funding Source Capital Funds

Estimated Cost \$6,000

Operating Impact No Significant Impact

Priority Level Two – Service Level Increase

Implementing Department Public Works

ContactCollierYear First Proposed2016Year Funded2016-17

The Building Inspection Division provides plan checking services. With the digitalization of documents, staff need larger screens (30" monitors) to review plans. The requested funding will provide two (2) workstations with two (2) large monitors each, for a total of four (4) large monitors.



Lindsay Tract Storm Drainage Study

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$75,000

Operating Impact No Significant Impact
Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2004 Year Funded 2005-06

The Lindsay Tract includes the streets in the area of George Avenue and Magnolia Street. These streets have sidewalks and full street paving, but do not have curbs and gutters. Instead, the streets have "rolled" asphalt gutters. Due to the lack of adequate slopes on the streets, water tends to pond along the gutters during the rainy season. It is not practical to install curbs and gutters along these streets since the existing sidewalks are directly adjacent to the asphalt gutters, and the grade of the sidewalks cannot be changed without causing a major grade problem. This project would fund the preliminary engineering necessary to develop a detailed project scope, estimate and phasing for installation of the final street improvements.

Lindsay Tract Street and Storm Drainage Improvements

Critical Issue Quality of Life

Funding Source Gas Tax/Area Improvement District

Estimated Cost \$3,500,000

Operating Impact No Significant Impact

Priority Level Two – Consensus Priority
Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2004 Year Funded 2019-20

The Lindsay Tract includes streets in the area of George Avenue and Magnolia Street. These streets have sidewalks and full street paving, but do not have vertical curbs and gutters. Due to the lack of adequate slopes on the streets, water ponds along the gutters during the rainy season. This has resulted in significant and ongoing deterioration of the rolled asphalt gutters, driveways and the street paving. A complete reconstruction of the roadway is necessary. Given the extent of front yard encroachments, the effective street width is limited to 42 feet. The project would include the replacement of existing sidewalks with reinforced concrete, replacement of rolled asphalt concrete curbs with rolled concrete curbs slot drains. This project should also include street construction on the segment of Birch Street between Thornton Avenue and Baine Avenue where there is no existing curb, gutter, and sidewalk. An Area Improvement District would be proposed for a portion of the project funding.



Mayhews Landing Park and Bridgepoint Park Tree Project

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$50,000
Operating Impact Minor Impact

Priority Level Level One - Safety

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 2018-19 Year Funded 2018-19

This project would remove several diseased or damaged trees at Mayhews Landing Park and Bridgepoint Park. The project would also fund the pruning of all trees with DBH of 6-inches or greater, and install 10 trees at Mayhews Landing Park and 8 trees at Bridgepoint Park.

Mayhews Landing Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fee
Estimated Cost \$1,090,000

Operating Impact Significant Permanent Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Mayhews Landing Park is a designated neighborhood park near central Newark with existing recreational amenities that include grass lawn, a perimeter path, playgrounds, an un-sheltered group picnic site, and full court basketball. To enhance the site as a part of Newark's park system, the Newark Citywide Parks Master Plan proposes the update of Mayhews Landing Park's existing playgrounds and the addition of a volleyball court as an amenity associated with the existing group picnic area.



NEW

Mel Nunes Sportsfield Park Softball Outfield Net Replacement

Critical Issue Quality of Life
Funding Source Park Impact Fees

Estimated Cost \$30,000
Operating Impact Minor Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Parks Maintenance

Contact Hornbeck Year First Proposed 2020 Year Funded 2020-21

This project will replace the safety netting that runs along the softball field outfield fence that protects the Silliman Center parking lot from potential home run balls.

Mirabeau Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fee

Estimated Cost \$680,000

Operating Impact Significant Permanent Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Mirabeau Park is designated a neighborhood park located in northwest Newark. The site's existing recreation amenities include grass lawn, pedestrian paths, and a playground. To enhance the site as a component of Newark's park system, the *Newark Citywide Parks Master Plan* proposes the update of the existing playground and the addition of a volleyball court and half-court basketball to activate the site for enhanced recreational use. A prior identified need was energy-efficient park security lighting for \$40,000. This is included in the total estimated cost.

Mowry Avenue Backup Wall and Landscape Improvements

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$900,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2004

Very First III

Year Funded Not Funded

This project would include installation of a precast concrete backup wall along westbound Mowry Avenue and improve both median and backup landscaping on Mowry Avenue between I-880 and Cherry Street. This would be a future phase of the City's Arterial Beautification Program and could be broken down into two or three smaller projects.



Mowry Avenue Median Landscaping

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$260,000

Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works – Landscape Parks Maintenance

ContactCostaYear First Proposed2018Year Funded2019-20

This project would enhance the existing landscaped medians on Mowry Avenue between I-880 and Cherry Street with irrigation improvements, tree removal and replacement, new shrubs, and other improvements.

Musick Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fee

Estimated Cost \$720,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Musick Park is a 1-acre neighborhood park located in northeast Newark. The park's existing amenities include grass lawn, a playground, and a pedestrian path utilized for passive recreation. The *Newark Citywide Parks Master Plan* recommends the update of the existing playground and the addition of seating as well as a perimeter fence. Fencing is recommended due to the high traffic volume on Cedar Boulevard. These features will improve user comfort and safety and enhance the site as a component of the City's larger park network.



New Civic Center

Critical Issue City Government Operations

Funding Source Measure GG
Estimated Cost \$74,000,000

Operating Impact Significant Permanent Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works

ContactCollierYear First Proposed2016Year Funded2018-2019

This project will provide for the replacement of the existing Civic Center with a seismically resilient, state of the art Police Facility, a 21st Century Expanded Library, and a new City Administration Building.

Newark Boulevard Backup Wall and Landscape Improvements

Critical Issue Quality of Life

Funding Source Gas Tax
Estimated Cost \$1,200,000

Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2004

Year Funded Not Funded

This project would include installation of a precast concrete backup wall where needed and improve both median and backup landscaping on Newark Boulevard between Civic Terrace Avenue and Ruschin Drive. This project is identified as phase five of the City's Arterial Beautification Program.



Newark Community Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fee
Estimated Cost \$3,860,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Newark Community Park is one of the City's largest and most active community parks. Located in northern Newark, the park contains grass lawn, pedestrian pathways, playgrounds, picnic areas, full court basketball, wall ball, tennis courts, and a restroom. The park is adjacent to the City's Community Center.

The Newark Citywide Parks Master Plan envisions Newark Community Park to be a community open space with destination recreation features that will increase the site's capacity to meet the City's identified recreational needs. The Master Plan proposes the park to have a community dog park (see separate "Dog Park at Newark Community Park" project), accessible multi-age playgrounds, and reservable picnic sites. It is also recommended that the proposed picnic sites provide associated recreation features including volleyball courts, basketball, and an updated (replacement) restroom. The addition of the proposed updates and recreation projects will enhance the park's ability to meet the community's current and future recreational needs.

Newark Community Park Restroom Restoration

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$60,000

Operating Impact Significant Permanent Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Engineering

Contact Connolly
Year First Proposed 2017
Year Funded 2018-2019

The Newark Community Park Completion plan includes a component for complete replacement of the existing restroom. A complete replacement is currently unfunded. As an interim measure, the existing restroom can be restored with new fixtures, painting, and other interior and exterior improvements to extend the life of the facility and provide a more pleasant environment for park users.



Old Town PDA Specific Plan & Development Strategy

Critical Issue Quality of Life

Funding Source Community Development Maintenance Fees/Capital Funds

Estimated Cost \$192,000/\$160,000
Operating Impact No Significant Impact

Priority Level Two – Feasibility Studies and Master Plans

Implementing Department Community Development

Contact Turner
Year First Proposed 2016
Year Funded 2016-17

This project would develop a Specific Plan to guide the transformation of the Old Town area into a vibrant mixed use area with attractive ground floor retail with quality residential above. The plan would address unique development challenges of fragmented ownership and the need to blend with surrounding Single family Neighborhoods. Development standards and a specialized form based code to guide development. Preliminary designs for the "Old Town PDA Streetscape Improvements" would be included. This project replaces the unfunded "Old town Area Plan" and is eligible for Community Development Maintenance Fee revenue.

Old Town PDA Streetscape Improvements (Design)

NEW

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$500,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department Community Development/Public Works - Engineering

Contact Turner/Imai

Year First Proposed2016Year Funded2020-2021

This project would fund the design phase of the streetscape improvements within the Old Town Priority Development Area (PDA) as identified in the Old Town PDA Specific Plan. Improvements would include street lights and pedestrian scale lighting, benches, trash receptacles, public art, gateway features and could include sidewalk widening, pedestrian blub-outs, traffic calming, pavement resurfacing, bike lanes and street parking reconfiguration.



Old Town PDA Streetscape Improvements (Construction)

NEW

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$6,500,000
Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Community Development/Public Works - Engineering

Contact Turner/Imai

Year First Proposed 2016

Year Funded Not Funded

This project fund the construction phase of the streetscape improvements within the Old Town Priority Development Area as identified in the Old Town PDA Specific Plan. Improvements would include street lights and pedestrian scale lighting, benches, trash receptacles, public art, gateway features and could include sidewalk widening, pedestrian blub-outs, traffic calming, pavement resurfacing, bike lanes and street parking reconfiguration.

Park Grid Tree Work Project

NEW

Critical Issue Quality of Life
Funding Source Park Impact Fees
Estimated Cost \$120,000/year
Operating Impact Moderate Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck
Year First Proposed Annual
Year Funded Not Funded

This project would help standardize the level of tree maintenance across all City parks. All City park trees would be placed on a schedule for pruning every four years; hazardous trees and tree species would be identified and removed; and new trees would be planted on an annual basis.

Park Pathways Repair and Resealing

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$30,000/year
Operating Impact Moderate Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck/Tran

Year First Proposed Annual

Year Funded 2016-17 and 2017-18

These projects will provide for the routine repair of damaged pavement on pathways located at all City parks. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.



Park Renovation

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$15,000/year

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed Annual

Year Funded 2016-17 and 2017-18

These projects will provide for the routine repair/replacement of damaged sod, irrigation, lights, tennis courts or landscaping in all City parks, groves and sports fields. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.

Park Tree Pruning

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$25,000/year

Operating Impact No Significant Impact

Priority Level One – Safety Obligations

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed Annual

Year Funded 2016-17 and 2017-18

There is an ongoing need to keep City trees pruned to reduce the risk of potential limb failures. City park trees cannot be pruned in the Street Tree Maintenance program, which is funded by Gas Tax Funds. This project funds annual pruning of over 500 City-owned park trees. These projects have been phased out of the CIP budget and incorporated as part of the operating budget, but some project funding remains.

Police Department Barn Car Patrol Vehicle

NEW

Critical Issue Public Safety Services

Funding Source Capital Funds
Estimated Cost \$80,000

Operating Impact Minor Impact

Priority Level Two – Service Level Increase

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2020-21

The City had one "barn" (reserve) patrol car that was deployed for the replacement of another patrol unit; upon deployment, another patrol unit was taken out of service. This project would purchase of a second fully equipped barn car to ensure no shortage of patrol units.



Police Department Patrol Vehicle

NEW

Critical Issue Public Safety Services

Funding Source Capital Funds
Estimated Cost \$80,000
Operating Impact Minor Impact

Priority Level Two - Service Level Increase

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2020-21

This project funds the addition to fleet of one new patrol vehicle build due to overlapping in shifts, during which there is a need for additional units. The addition of one Dodge Charger is proposed to ensure there are sufficient vehicles during those overlap periods.

Police Department Replacement Scheduling and Workforce

NEW

Management Software

Critical Issue Public Safety Services

Funding Source Capital Funds
Estimated Cost \$75,000
Operating Impact Minor Impact

Priority Level Two – Service Level Increase

Implementing DepartmentPoliceContactArguelloYear First Proposed2020Year Funded2020-21

This project provides for the purchase of software and professional services to replace the Police Department's existing scheduling and workforce management system. The project requires coordination with the Finance Department and the Human Resources Department.

Public Works Maintenance Spray Truck

NEW

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$80,000

Operating Impact Minor Impact

Priority Level Two – Service Level Increase

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2021-22

The Service Center previously utilized a spray truck; however, it was deemed non-operational due to failure to meet emissions standards. In its place, a portable water trailer is currently used, but it does not hold the same capacity and thus, requires more labor to operate. This project will purchase a Ford chassis and install a pre-fabricated water tank to ensure more efficient operations



Public Works Maintenance Vehicles (2)

NEW

Critical Issue City Government Operations

Funding Source Capital Funds

Estimated Cost \$60,000 (2020-21); \$60,000 (2021-22)

Operating Impact Minor Impact

Priority Level Two – Service Level Increase

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020

Year Funded 2020-21 and 2021-22

Maintenance staff have historically doubled-up in work vehicles due to a shortage of available maintenance vehicles. This have been impactful during peak work periods. This project provides for the purchase and outfitting of two new Ford F-250s maintenance personnel.

Railroad Quiet Zone Study

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$100,000
Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006 Year Funded 2020-21

This project would fund a consultant study to analyze Newark's ten at grade roadway-rail crossings for potential eligibility for establishing Quiet Zones (i.e. elimination of train whistles at the crossings). For safety, Federal and State laws currently require trains sound their whistles in a certain pattern and loudness as the trains approach crossings with roadways. The law does make provisions for the establishment of Quiet Zone(s) under certain circumstances to either eliminate or modify the hours when train horns will be sounded at these crossings. A substantial amount of data must be gathered and authorized measures evaluated as to physical feasibility, cost of implementation, and associated risk or liability prior to requesting establishment of quiet zones.



Safe Routes to Schools Improvements – Various Locations

NEW

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$250,000
Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works - Engineering

Contact Imai Year First Proposed 2020 Year Funded 2021-22

This project will install pedestrian and bicycle improvements adjacent to Newark schools. These improvements have been identified though Alameda County Transportation Commission's Safe Routes to School Program. The program sponsors School Safety Assessments at schools throughout the County to identify and recommend pedestrian and bicycle safety improvements. This project would fund the construction of some of the recommended improvements.

Second Chance Homeless Shelter Repairs

Critical Issue Quality of Life

Funding Source Potential CDBG Project

Estimated Cost \$60,000

Operating Impact Cost Savings

Priority Level Level Three

Implementing Department Public Works – Maintenance

Contact Connolly Year First Proposed 2012

Year Funded Not Funded

This project would provide much needed repairs to various areas in the Second Chance Homeless Shelter, including retrofit of the foundation and partial replacement of or repairs to the sewer system. Other repairs include replacement of the flooring in the hallway, kitchen, and pantry.

Security Camera Systems – City Facilities

Critical Issue Quality of Life/Public Safety Services

Funding Source Capital Funds
Estimated Cost \$200,000

Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Engineering / Police Department

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project will install exterior security camera systems to help reduce victim and property crimes at City facilities. The full scope of the project still needs to be determined.



Senior Center Flooring Replacement

NEW

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$75,000
Operating Impact Minor Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Maintenance

Contact Connolly
Year First Proposed 2020
Year Funded 2020-21

This project would replace the vinyl composition tile (VCT) flooring in the Senior Center. The existing flooring tiles are continually raising at the corners due to the moisture level in the concrete sub-flooring, causing trip hazards. The existing VCT flooring would be replaced with a water tight floated flooring system.

Senior Center HVAC Replacement

Critical Issue Quality of Life

Funding Source Potential CDBG Project

Estimated Cost \$50,000

Operating Impact Cost Savings

Priority Level Level Three

Implementing Department Public Works – Maintenance

Contact Connolly Year First Proposed 2012

Year Funded Not Funded

This project would replace the HVAC units that service Phase II of the Senior Center building. These units are 21 years old and no longer function well. The newer system will increase energy efficiency and lower utility costs.

Senior Center – New Construction

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$8,000,000

Operating Impact Significant Permanent Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

Although the Senior Center building on Enterprise Drive was expanded in 2007, a new Senior Center building will eventually need to be built in order to meet future anticipated needs.

This project is a listed Community Service and Facility project in the Impact Fee nexus analysis (13.7% maximum funding). This project will be deferred until the Citywide Building Needs Assessment study has been completed.



Senior Center Room Divider

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$60,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department Recreation and Community Services

Contact Zehnder Year First Proposed 2006

Year Funded Not Funded

The current room divider in the Senior Center building dining room is not designed to reduce acoustical noise. This is a significant problem during concurrent use times. A divider with acoustic properties would reduce noise when the room is separated, thereby increasing the programmability of each room.

Service Center Buildings - Painting

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$80,000

Operating Impact No Significant Impact

ContactConnollyYear First Proposed2018Year Funded2018-19

Facilities have not been painted for over 15 years, are sun damaged, and are in need of new paint.



Service Center Clean Water Requirements

Critical Issue Not Applicable
Funding Source Capital Funds
Estimated Cost \$95,000

Operating Impact No Significant Impact

Priority Level Three

Implementing Department Public Works – Maintenance

ContactConnollyYear First Proposed2008Year Funded2013-14

Trash, asphalt, and other waste should be placed on impermeable surfaces. Maintenance operations transport trash and other waste products from parks and the right-of-way in pick-up trucks. The pick-ups are emptied onto the ground and then a loader scoops up the debris and places it in dumpsters to be hauled to the disposal site. The Service Center needs impermeable surfaces installed in the dump areas to ensure liquids from the waste products do not leach into the ground. Street crews use the vac-on unit to remove debris from storm drain inlets. The contents in the vac-on should be placed into a settlement pond where the debris removed from the inlets can settle to the bottom and the water can be drained into a sewer connection. This project is driven by the Clean Water Act.

Service Center Fuel Pump Island Drainage System

Critical Issue Not Applicable
Funding Source Capital Funds
Estimated Cost \$80,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department Public Works – Maintenance

Contact Connolly Year First Proposed 2008

Year Funded Not Funded

This project would install a drainage system that allows any spilled hydrocarbons to be diverted into the existing oil separation tank. The Clean Water Act prohibits any type of hydrocarbons from being introduced into the storm drain system.



Service Center Fuel Tank Canopy

Critical Issue Not Applicable
Funding Source Capital Funds
Estimated Cost \$140,000

Operating Impact No Significant Impact

Priority Level Level Three

Implementing Department Public Works – Maintenance

Contact Connolly
Year First Proposed 2000
Year Funded Not Funded

This project would construct a canopy over the existing fuel pumps at the Service Center. The primary purpose of the installation is to prevent rain water from washing spilled fuel into the storm drain system. This project is a listed Community Service and Facilities project in the Impact Fee nexus analysis (17.7% maximum funding).

Service Center – Rear Garage Overhang Repairs

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$75,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets
Implementing Department Public Works – Building Maintenance

Contact Connolly
Year First Proposed 2018
Year Funded 2018-19

The roofing plywood underneath the shingles around the perimeter was incorrectly installed and is rotting along with the fascia; the side wall is deteriorated and needs total replacement. The overall cost estimate includes painting.

Service Center Remote Control Gates

Critical Issue Not Applicable
Funding Source Capital Funds
Estimated Cost \$20,000
Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Maintenance

Contact Connolly
Year First Proposed 2004

Year Funded Not Funded

There are currently five gated access points into the Service Center property. Three of these typically remain open during the course of regular business hours. To provide better security and to control who may enter the facility, the installation of remote operation control systems on four of these gates is necessary.



Service Center Waste Disposal Upgrades

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$275,000

Operating Impact No Significant Impact

Priority Level Three

Implementing Department Public Works – Maintenance

Contact Connolly Year First Proposed 2012

Year Funded Not Funded

This project includes the construction of truck ramps and placement of containers for dumping of solid and green waste at the Service Center, with connection to the existing sanitary sewer line.

Shirley Sisk Grove Completion

Critical Issue Quality of Life
Funding Source Park Impact Fee
Estimated Cost \$2,080,000

Operating Impact Significant Permanent Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2017

Year Funded Not Funded

Shirley Sisk Grove is designated as a special use park located in southwest Newark. The Grove has been host to the City's summer concert for nearly thirty years, despite the site's lack of permanent recreation facilities, utilities, or on-site parking. The *Newark Citywide Parks Master* Plan envisions Shirley Sisk Grove as a permanent, outdoor performance space for Newark's community. The suggested improvements include the placement of a permanent outdoor stage and stage shelter, a permanent restroom, storage for event materials, and planting and irrigation for outdoor seating. To further improve the Grove the *Master Plan* also proposes the creation of a play area and an on-site parking lot to improve site accessibility.

Silliman Activity Center - Carpet Replacement

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$45,000

Operating Impact No Significant Impact

Priority Level Level Three
Implementing Department Public Works
Contact Connolly
Year First Proposed 2016
Year Funded 2018-19

The carpet in the Meeting Room, Child Care area, Activity Room, and Hallway is showing significant signs of wear. Replacement of the carpet in these high traffic areas is needed.



Silliman Activity Center Energy Conservation Measures

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$200,000
Operating Impact Cost Savings

Priority Level Two – Service Level Increase

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2016

Year Funded Not Funded

The Silliman Activity and Family Aquatic Center continues to account for a large portion of the City's energy costs and greenhouse gas emissions. As such, the center is also a source of potential financial savings through energy conservation measures such as lighting retrofits and lighting sensors and controls. Staff will coordinate with Pacific Gas & Electric Company regarding available incentive programs.

Silliman Activity Center – Light Control Board Replacement

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$50,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2016Year Funded2016-17

The light board, which controls interior and exterior lights at Silliman, is approximately 15 years of age. The unit controls are faded (cannot be seen to easily program the unit) and there is limited control to program the unit for special events or daylight savings time. Replacement of the unit and a link to the controls (Alerton) program is necessary to maximize programming capability and minimize our electrical consumption.



Silliman Activity Center – Partial Roof Replacement

NEW

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$325,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2021-22

The original translucent panel roofing system installed in Phase I at Silliman is currently leaking on the sun facing side of the facility. Given the construction of the roofing with the slate system, several vendors have surmised that it cannot be repaired. This project will install a more robust roofing system with a warranty that will last more than 15 years.

Silliman Aquatic Center – Air Handler #2 Replacement

NEW

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$350,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2021-22

Air Handler #2, originally installed in 2004, is showing signs of wear and increased metal fatigue. The nature of repairs and increased maintenance costs indicate that it is nearing the end of its useful life. Based on the replacement of Air Handler #1 in December 2019 it is anticipated that Air Handler 2 will need to be replaced in about a year.



Silliman Aquatic Center – Hot Tub Replacement

NEW

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$300,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2021-22

The hot tub was losing water at a rapid rate and was shut down for a month to address repairs. Upon inspection, one of the wells and a section of tile was found as the source of the water loss. Previous repairs have held; however, the hot tub is still losing water, but at a much slower rate. The project will replace the hot tub utilizing the existing plumbing run from the mechanical room to the spa, and install all new mechanical equipment.

Silliman Aquatic Center – Pool Deck Replacement

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$300,000

Operating Impact No Significant Impact

Priority Level Level Three
Implementing Department Public Works
Contact Connolly
Year First Proposed 2016
Year Funded Not Funded

Due to surface irregularities and deterioration in some areas, replacement of the original pool deck from tile to brushed concrete is desirable.

Silliman Aquatic Center - Variable Frequency Drive Unit

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$45,000
Operating Impact Cost Savings

Priority Level Two – Service Level Increase

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2016Year Funded2016-17

A variable frequency drive (VFD) is a motor controller which strategically powers down equipment at non-peak hours. Installation of a VFD would reduce the mechanical failures resulting from constant usage and extend the lifetime of the pool equipment at the Silliman Aquatic Center. The estimated payback of this expenditure is less than 9 months due to electrical cost savings.



Silliman Aquatic Center – Water Tanks/Heater Replacement NEW

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$100,000

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets

Implementing DepartmentPublic WorksContactConnollyYear First Proposed2020Year Funded2020-21

This project will replace water heater and water tanks in Phase I and Phase II of the Silliman Center. One of the two A.O. Smith tanks in Phase II failed in 2018 and due to the positioning and age of the functional tank, it is prudent to replace both tanks simultaneously. Plumbing components will be replaced and bought up to current code requirements. Phase I has dual A.O. Smith tanks and one is currently not functioning and in need of replacement to ensure consistent water temperature.

Sportsfield Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fee
Estimated Cost \$4,120,000

Operating Impact Permanent Significant Impact

Priority Level Level Three
Implementing Department Public Works
Contact Fajeau
Year First Proposed 2016-2017
Year Funded Not Funded

Sportsfield Park is the City's largest dedicated sport facility, regularly hosting soccer, baseball and softball events throughout the year. Sportsfield Park is currently home to grass lawn for recreation and competitive field sports, a youth baseball and softball field, a pedestrian paths, and restroom.

The Newark Citywide Parks Master Plan envisions Sportsfield Park as a destination sport and recreation facility for the City of Newark. In addition to the recently completed all-weather artificial turf fields and community skate park, the Master Plan proposes that the park provide several updated natural turf fields as a major community-serving project. Additional proposed facilities include group picnic areas, playgrounds that incorporate traditional and water play features, a concession stand with restroom, updated pedestrian pathways, and an extended parking lot to serve additional demand.



St. Isabel Avenue Street Improvements Completion

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$285,000
Operating Impact Cost Savings
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed Prior to 1995
Year Funded Not Funded

Over the past several years, Community Preservation staff has been working actively with property owners of the multifamily apartments backing onto St. Isabel Avenue to correct zoning infractions and clean up these properties. During discussions, these property owners have asked that the City improve St. Isabel Avenue with curb and gutter on the south side of the street (which will require that the existing paving be replaced due to grades), and also install a fence along the south side of St. Isabel Avenue to help control the dumping of trash and other problems associated with open access to the railroad right-of-way.

Stevenson Boulevard Gateway Feature Renovation

Critical Issue Quality of Life

Funding Source Capital Funds/Art in Public Places

Estimated Cost \$90,000 Operating Impact Minor Ir

Operating Impact Minor Impact Priority Level Level Three

Implementing Department Community Development

Contact Turner Year First Proposed 2014

Year Funded Not Funded

This project would redesign and/or renovate the existing gateway feature at Stevenson Boulevard and Balentine Drive.

Street Asphalt Concrete Overlay Program (Pavement Maintenance) (Ongoing)

Critical Issue Quality of Life

Funding Source Gas Tax

Estimated Cost \$1,200,000 (2020-21); \$1,350,000 (2021-22)

Operating Impact Minor Impact

Priority Level One – Preservation of Existing Assets

Implementing Department Public Works – Engineering

Contact Tran Year First Proposed Annual

Year Funded 2020-21 and 2021-22

These projects provide for annual patch paving, slurry seal applications, and asphalt concrete overlays for City streets. The current overall Pavement Condition Index (PCI) for Newark is 75.



Street Tree Maintenance (Ongoing)

Critical Issue Public Safety Services

Funding Source Gas Tax

Estimated Cost \$220,000 (2020-21); \$250,000 (2021-22)

Operating Impact No Significant Impact

Priority Level One – Safety Obligations

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed Annual

Year Funded 2020-21 and 2021-22

This project provides for ongoing street tree pruning, removal, and replacement.

Surplus Property Disposal – Old Fire Station No. 1

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$20,000
Operating Impact Cost Savings

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2006
Year Funded 2006-07

The old Fire Station No. 1 building on Elm Street requires substantial improvements and modifications to be used. The current identified needs of the City do not include use of a building or site of this size (the building is 4,852 sf and the site is 14,220 sf). This project would include appraisals and professional right of way services in order to dispose of the property, as well as a Phase 1 environmental study. Revenue generated from the sale would offset costs of the project and other Citywide needs.

Susan Johnson Bridgepointe Park Completion

Critical Issue Quality of Life
Funding Source Park Impact Fees

Estimated Cost \$920,000

Operating Impact Permanent Significant Impact

Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau
Year First Proposed 2016-2017
Year Funded Not Funded

Susan Johnson Bridgepointe Park is a neighborhood park located along the northwest edge of Newark. Currently the park has grass lawn, a playground, and two group picnic areas. To activate the site, while better meeting the identified recreation need in the City, the Newark Citywide Parks Master Plan proposes the creation of half-court basketball and a volleyball court as well as an update to the existing playground.



Thermoplastic Street Striping (Ongoing)

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$15,000/year

Operating Impact No Significant Impact

Priority Level One – Preservation of Existing Assets/Safety Obligations

Implementing Department Public Works – Engineering

Contact Tran
Year First Proposed Annual

Year Funded 2020-21 and 2021-22

This project would continue the installation of thermoplastic striping at various locations as needed.

Thornton Avenue Complete Streets Improvements (Design) NEW

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$700,000

Operating Impact No Significant Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2020 Year Funded 2021-22

This project would complete the design phase of the installation of bicycle and sidewalk improvements on Thornton Avenue between Gateway Boulevard and Hickory Street, improving bicycle and pedestrian access to the Don Edwards Wildlife Refuge, the Bay Trail and the Dumbarton Bridge. This project has replaced the Thornton Avenue Widening (Environmental and Design) Project previously listed in the CIP.

Thornton Avenue Complete Streets Improvements (Construction) NEW

Critical Issue Quality of Life

Funding Source Gas Tax/Grant Funding

Estimated Cost \$14,000,000

Operating Impact Moderate Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2020

Year Funded Not Funded

This project would complete the construction phase of the installation of bicycle and sidewalk improvements on Thornton Avenue between Gateway Boulevard and Hickory Street, improving bicycle and pedestrian access to the Don Edwards Wildlife Refuge, the Bay Trail and the Dumbarton Bridge. This project has replaced the Thornton Avenue Widening (R/W and Construction) Project previously listed in the CIP, but unfunded.



Thornton Avenue Pavement Overlay (I-880 to Olive Street)

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$2,000,000
Operating Impact Minor Impact

Priority Level One- Preservation of Existing Assets

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2018

Year Funded Not Funded

The pavement on Thornton Avenue is in need of repair, with an average Pavement Condition Index (PCI) of 60 on a scale of 1-100. This segment of the Thornton Avenue Overlay Project would include grinding and repaving of the existing roadway surface, localized patch paving, upgrading or installation of new curb ramps, curb and gutter repair and installation of new bike lanes between Interstate 880 and Olive Street. This project is a good candidate for State or Federal discretionary funding.

Thornton Avenue Pavement Overlay (Spruce St. to Hickory St.)

Critical Issue Quality of Life

Funding Source Gas Tax/Federal Funds
Estimated Cost \$308,000/\$591,700
Operating Impact Minor Impact

Priority Level One- Preservation of Existing Assets

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2018 Year Funded 2018-19

Alameda CTC's 2018 Comprehensive Investment Plan allocates \$591,700 of OBAG2 Local Streets & Roads funds to the City of Newark. The funds will be used toward a pavement maintenance project on Thornton Avenue, between Spruce Street and Hickory Street. The pavement on Thornton Avenue is in need of repair, with an average Pavement Condition Index (PCI) of 60 on a scale of 1-100. The Thornton Avenue Overlay Project would include grinding and repaving of the existing roadway surface, localized patch paving, upgrading or installation of new curb ramps, curb and gutter repair and installation of new bike lanes. OBAG2 funds for the Thornton Avenue Overlay project are programmed for Fiscal Year 2019-20.



Thornton Avenue Streetscape Improvements (Elm Street to Willow Street)

Critical Issue Quality of Life

Funding Source Capital Funds/Gas Tax

Estimated Cost \$1,200,000

Operating Impact Moderate Impact

Priority Level Three

Implementing Department Public Works – Engineering

Contact Imai Year First Proposed 2008

Year Funded Not Funded

This project would provide streetscape improvements and a landscaped median installation on Thornton Avenue between Elm Street and Willow Street. This roadway was once the state highway and remains a stark environment. The surrounding residential area is impacted by the wide, unattractive roadway that gives a commercial feel to this primarily residential area. The streetscape improvements will enhance safety by slowing traffic and improve neighborhood quality. Pavement resurfacing between Spruce Street and Willow Street is planned in FY19-20 with the "Thornton Avenue Pavement Overlay (Spruce Street to Hickory Street)" within this project segment. The scope for this project would include pavement resurfacing between Elm Street and Spruce Street up to the westerly limit of the Old Town PDA Streetscape Improvements project.

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Calming Measures (Ongoing)

Critical Issue Quality of Life

Funding Source Gas Tax
Estimated Cost \$80,000/year

Operating Impact No Significant Impact
Implementing Department Public Works – Engineering

Contact Carmen
Year First Proposed Annual

Year Funded 2020-21 and 2021-22

This project provides funding for traffic investigations, traffic counts and design and construction of possible traffic calming measures in residential neighborhoods. While specific locations are not identified, this funding allows City staff to address traffic calming requests as they arise.



Traffic Signal at Central Avenue and Sycamore Street

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$180,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2010

Year Funded Not Funded

A temporary traffic signal at the Central Avenue and Sycamore Street intersection is under construction. A permanent traffic signal will be incorporated into the Central Avenue Railroad Overpass project. This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal at Cherry Street and Robertson Avenue

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$200,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.



Traffic Signal at Jarvis Avenue and Haley Street

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$180,000

Operating Impact Moderate Impact
Priority Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Jarvis Avenue and Spruce Street

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$180,000

Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.

Traffic Signal at Newark Boulevard and Ruschin Drive/Brittany Avenue

Critical Issue Quality of Life

Funding Source Gas Tax
Estimated Cost \$200,000

Operating Impact Moderate Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding). The intersection currently does not meet traffic signal warrants.



Traffic Signal Interconnect – Cherry St. from Thornton Ave. to Stevenson Blvd.

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$125,000
Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

Existing conduit is in place between Mowry Avenue and Stevenson Boulevard and on Stevenson Boulevard between Interstate-880 and Cherry Street. Coordination with the City of Fremont will be necessary for all Stevenson Boulevard traffic signals. This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal Interconnect – Newark Blvd. from Civic Terrace Ave. to SR-84

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$175,000
Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).

Traffic Signal Interconnect – Thornton Ave. from Sycamore St. to Cedar Blvd.

Critical Issue Quality of Life
Funding Source Gas Tax
Estimated Cost \$150,000
Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2006

Year Funded Not Funded

This project is a listed Transportation project in the Impact Fee nexus analysis (19.3% maximum funding).



Traffic Signals – LED Lamp and Accessory Replacement (Ongoing)

Critical Issue City Government Operations

Funding Source Gas Tax
Estimated Cost \$25,000/year

Operating Impact No Significant Impact

Priority Level One – Safety Obligations
Implementing Department Public Works – Engineering

Contact Imai Year First Proposed Annual

Year Funded 2020-21 and 2021-22

Traffic signal LED lamps have an expected lifespan of 10 years. This project will fund the labor and materials for the replacement of the lamps, as necessary, as well as other accessory replacement needs on the traffic signals and/or street light systems.

Traffic Signal Preemption - Phase 2

Critical Issue Public Safety Services

Funding Source Capital Funds
Estimated Cost \$200,000

Operating Impact Minor Impact
Priority Level Level Three

Implementing Department Public Works – Engineering

Contact Fajeau Year First Proposed 2004

Year Funded Not Funded

This project would complete the installation of signal preemption devices at remaining intersections Citywide to improve emergency response. The use of newer technology on a Citywide basis, including the replacement of existing preemption infrastructure also needs to be evaluated. This project is a listed Public Safety project in the Impact Fees nexus analysis (17.7% maximum funding).

Transition to Paperless Documents

Critical Issue City Government Operations

Funding Source Capital Funds
Estimated Cost \$13,000

Operating Impact Minor Impact

Implementing Department City Manager's Office

Contact Hovorka Year First Proposed 2014 Year Funded 2014-15

Tablets for City Council, City Manager, City Clerk, City Attorney and possibly, Assistant City Manager. Council has indicated the desire to increase efficiency by transitioning to paperless documentation for the Council Agenda Packets. This item would purchase the tablets and other accessories necessary to provide agenda packets to Council Members electronically.



Turf Median Replacement – Phase 1 (Thornton Avenue)

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$55,000
Operating Impact Cost Savings
Priority Level Level Three

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 2008

Year Funded Not Funded

This project would replace the turf and irrigation on Thornton Avenue medians with a low maintenance, drought tolerant grass type groundcover. This type of landscaping is consistent with emission reduction plans and water conservation efforts, and maintenance demands would also be reduced. The cost of this project would be recovered in savings in about 10 years.

Turf Median Replacement – Phase 2 (Central Avenue)

Critical Issue Quality of Life
Funding Source Capital Funds
Estimated Cost \$40,000
Operating Impact Cost Savings
Priority Level Level Three

Implementing Department Public Works – Landscape Parks Maintenance

Contact Hornbeck Year First Proposed 2008

Year Funded Not Funded

This project would replace the turf and irrigation on Central Avenue medians with a low maintenance, drought tolerant grass type groundcover. This type of landscaping is consistent with emission reduction plans and water conservation efforts as well as it would reduce the hours required to maintain the landscape. The cost of this project would be recovered in savings in about 10 years. The total need for the project is \$80,000; however, \$40,000 from Lighting and Landscape District #1 could be used for this project.

Virtual History Museum

Critical Issue Quality of Life
Funding Source Capital Funds

Estimated Cost \$60,000

Operating Impact No significant impact Implementing Department City Manager's Office

Contact Gebhard
Year First Proposed 2018
Year Funded 2018-19

This project would provide for the development of a virtual history museum dedicated to providing access to Newark's rich history through a web-based platform.



